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Relias DSP Survey

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Direct support professionals (DSPs) working for intellectual and developmental disability service providers give their input on supervisor support, recognition, and career advancement.

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INTRODUCTION

High turnover and low retention of direct support professionals (DSPs) continues to be a top-of-mind concern for most intellectual and developmental disability (IDD) providers. While the national turnover rate for DSPs is **42.8%**, this rate can be as high as **64.8%** across individual states.¹

One common cause for this high rate of turnover is that DSPs continue to experience low wages, with a median hourly wage in 2019 of \$12.80 — only a **2%** increase since 2009.² However, the need for direct care is only expected to grow, with projected job growth of **26%** adding over 7 million job openings by 2029.³

While states and IDD providers continue to advocate for higher reimbursement rates for direct support services, what else can organizations do to combat the high turnover and create loyal employees?

In 2019, Relias conducted its first survey of DSPs working in IDD services. The survey was created with the goal of understanding different factors that contribute to DSP retention. The 2019 survey yielded several significant trends among DSPs, including the need for respect and appreciation, better-trained supervisors, and robust career advancement opportunities.

This survey sought to expand upon these themes and dive deeper into the meaning behind the numbers. With more targeted questions on job satisfaction, DSP supervision, showing appreciation, and thoughts on career advancement, the trends of this year's survey show that while many DSPs are satisfied with their current organizations, there is more that leaders could be doing to retain and engage their DSPs.

Who is this report for?

This report is intended to be a resource for organization leaders in IDD services who are seeking insight into different aspects that affect DSP turnover and retention.

This report is also beneficial for IDD and DSP advocates who wish to use this data to inform policies for better working conditions that will increase DSP satisfaction with their organizations and, ultimately, positively affect the individuals whom DSPs serve.

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KEY FINDINGS

Our survey of

679

DIRECT SUPPORT
PROFESSIONALS

across

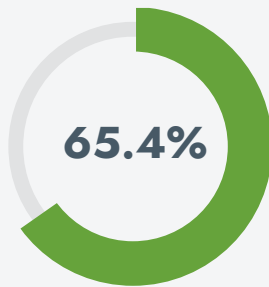
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STATES

found the following:

Organization and Job Satisfaction

+

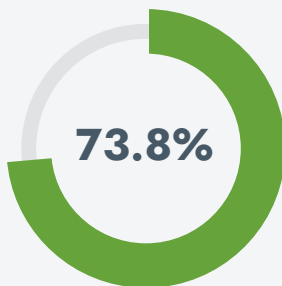


Survey respondents who reported they were somewhat satisfied or completely satisfied working at their current organization.

+ Overall, DSPs who had been working for their organization for less than one year, or who had one year or less total experience as a DSP, were more satisfied with their jobs, supervisors, and their organization's appreciation and recognition efforts. DSPs who had been working at their organization between one and six years, or who had a total of one to six years of experience as a DSP, were the least satisfied with their jobs, supervisors, organization appreciation and recognition efforts, and career advancement opportunities.

Supervision

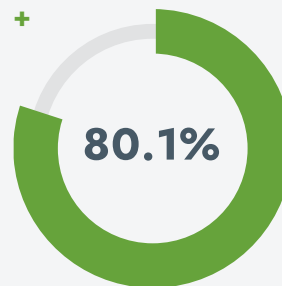
+



DSPs who were somewhat or completely satisfied with their supervisors.

+ DSPs who were satisfied with their supervisors were significantly more likely to report that they enjoyed working at their current organization.

+




A large majority of DSPs (**80.1%**) said having a safe platform to provide feedback about a supervisor was very or extremely important. But only **55.2%** said they had a current avenue to provide safe feedback.

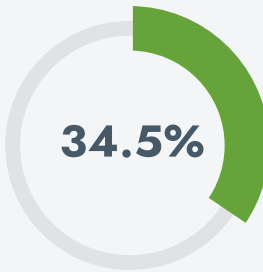
+ DSPs who were satisfied with their supervisors were significantly more likely to report having a safe avenue to provide feedback regarding their supervisors and more likely to report feeling comfortable talking to their supervisors about job-related stress and personal stress.

Appreciation and Recognition

+ Receiving direct recognition from a supervisor was the most valuable form of appreciation for the DSPs surveyed, followed by the organization providing professional development opportunities and providing new leadership or career opportunities.

+  59.8% The most common way organizations showed appreciation was through offering a reward of some kind such as gift cards.

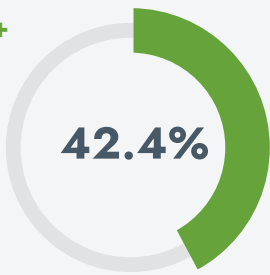
 54.6% The second most common way was by providing private recognition from a direct supervisor.

+  34.5%

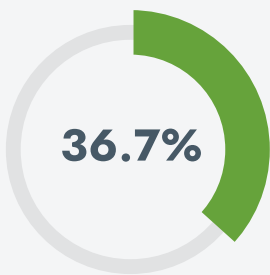
of the DSPs surveyed said they feel like they are not appreciated for their work.

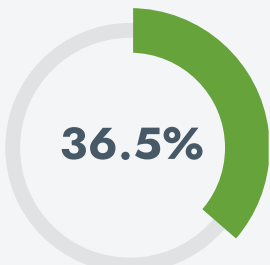
+  52.3% The majority of respondents said they would be “much more likely” to stay if their organization showed greater appreciation for their work.

Career Advancement

+  42.4% **PAY FOR EDUCATION TOWARD A DEGREE**
The most popular choice for career advancement programs that would be most impactful to DSPs was organizational opportunities to pay for education toward a degree.

OFFER A PROFESSIONAL LADDER TO A LEADERSHIP POSITION

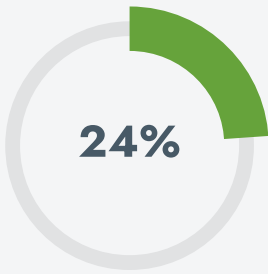
 36.7% **PAY FOR A CERTIFICATE PROGRAM**
The second most popular choice was the organization paying for a certificate program (e.g., CNA).

 36.5%

The third most popular choice was a professional ladder to a leadership position in the company.

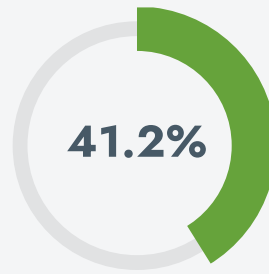
+ DSPs also identified the need for ongoing, in-service, or on-the-job training as desirable career advancement opportunities.

+



Almost one-quarter of respondents said their organization did not have any career advancement programs for DSPs.

+



When asked how much more likely DSPs would stay at their current organization if they provided strong career advancement programs, **41.2%** said they would be much more likely to stay.

+



of DSPs surveyed said they would be “very likely” or “extremely likely” to leave their current organization without the opportunity to advance in their career in the next one to two years.

SURVEY RESEARCH METHODOLOGY

In partnership with Hanover Research and the American Network of Community Options and Resources (ANCOR), the survey was distributed to direct support professionals in December 2020 and March 2021.

Statistical significance testing was performed across different groups with a **95%** confidence level using Chi squared or ANOVA tests with $p = \text{less than } 0.05$. Groups compared for the survey included:

- + DSPs who were satisfied vs. dissatisfied with their organization
- + DSPs who were satisfied vs. dissatisfied with their supervisor
- + DSPs who were satisfied vs. dissatisfied with their organization's appreciation efforts
- + DSPs based on years of experience
(LESS THAN ONE YEAR, BETWEEN ONE AND SIX YEARS, AND MORE THAN SEVEN YEARS)
- + DSPs based on tenure at current organization
(LESS THAN ONE YEAR, BETWEEN ONE AND SIX YEARS, AND MORE THAN SEVEN YEARS)

SURVEY RESPONDENT DEMOGRAPHICS

Total Respondents

+ **679**

direct support professionals responded to the survey.

Age

+ The average age of survey respondents was 44 years old. This is comparable with other reports that identify the median age across all direct care at 43 years old.⁴ There was a wide distribution in age, with the youngest respondents at age 18 and the oldest respondents at age 73.

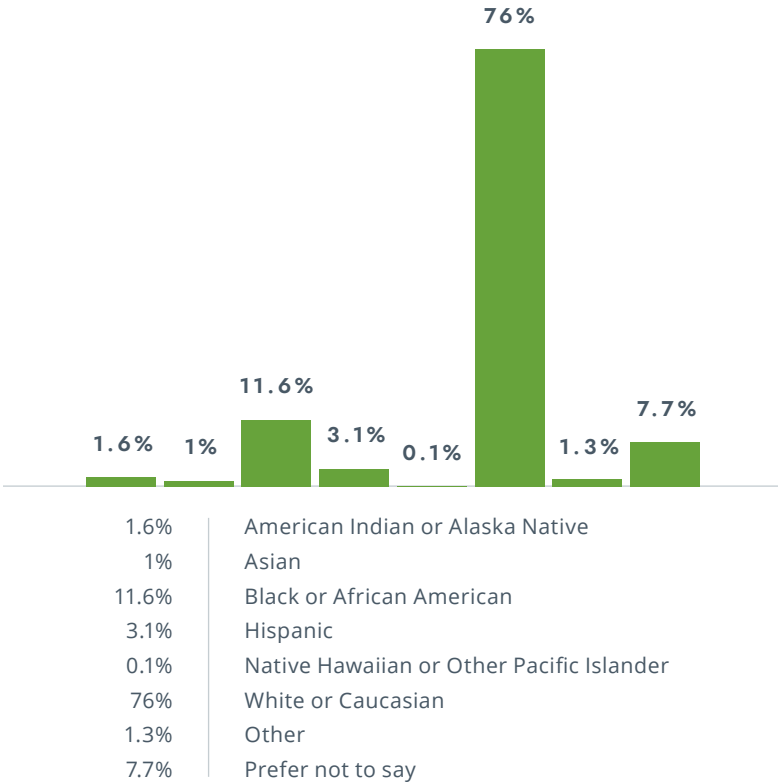
Race and Ethnicity

+ The majority of survey respondents identified as white or Caucasian, with Black or African American respondents being the next largest group identified.

76%
WHITE OR CAUCASIAN

11.6%
BLACK OR AFRICAN AMERICAN

WHICH OF THE FOLLOWING BEST DESCRIBES YOUR RACE/ETHNICITY?

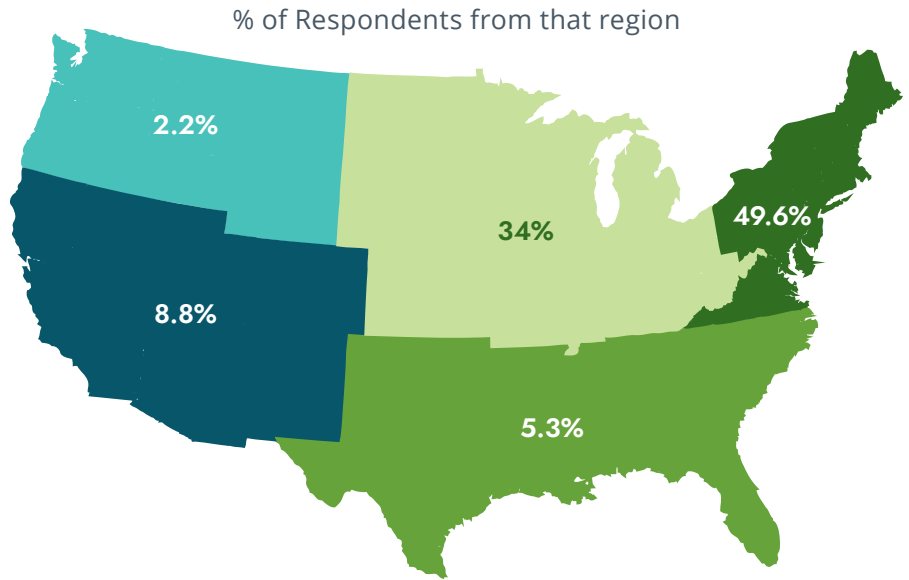


+ A **2018 survey of direct care workers** shows the race and ethnicity of DSPs in the United States to be much more varied, with more than half of all direct care workers identifying as people of color, and only **41%** identifying as white or Caucasian.⁵

Geographic Area

+ **43**

total states were represented in the survey. Most survey respondents resided in the Northeastern United States (49.6%). The region with the least amount of representation was the Northwestern United States (2.2%).



of Respondents from that region

15

60

231

36

337



NORTHWEST



WEST



MIDWEST



SOUTH



NORTHEAST

of States Represented

3

10

12

8

10

Length of Time as a DSP

- + Over half of those who responded to the survey, **52.5%**, had worked as DSPs for longer than seven years; **22.4%** of these individuals have worked as a DSP for 16 years or more.

The second largest group of respondents were those who had worked as DSPs between one and six years, **40.7%**. Only **6.8%** of survey respondents have worked as a DSP for less than a full year.

QUESTION: HOW LONG HAVE YOU BEEN WORKING AS A DSP?

6.8%

LESS THAN 1 YEAR

40.7%

BETWEEN 1 AND 6 YEARS

52.5%

7 YEARS OR MORE

Length of Tenure at Current Organization

- + The majority of respondents (**48.6%**) reported having worked at their current organization between one and six years. Within this group, the largest subgroup who responded had worked as DSPs between one and two years (**19.9%**). And **41%** of respondents had worked at their current organization for seven years or more, while **10.3%** had worked at their current organization for less than a year.

QUESTION: HOW LONG HAVE YOU BEEN A DSP AT YOUR CURRENT ORGANIZATION?

10.3%

LESS THAN 1 YEAR

48.6%

BETWEEN 1 AND 6 YEARS

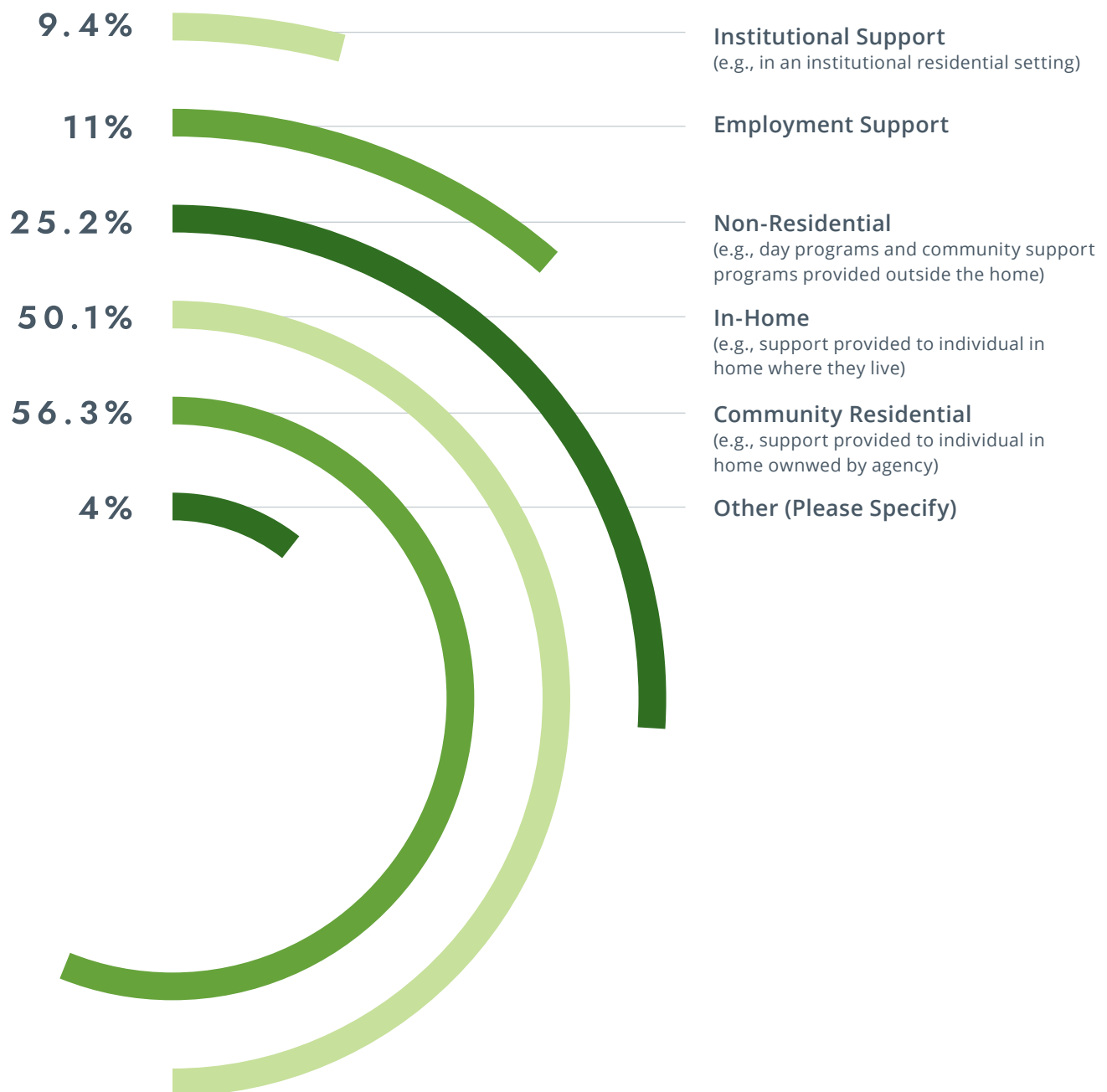
41%

7 YEARS OR MORE

Types of Support Provided

- + The majority of respondents (**56.3%**) reported that they work for in-home supports (support provided to individuals in their own home) or community residential supports (support provided in a home owned by a provider agency) (**50.1%**). "Other" lines of service included public schools, supports coordinators, and benefits coordinators.

QUESTION: WHICH OF THE FOLLOWING TYPES OF SUPPORT DO YOU PROVIDE AS A DIRECT SUPPORT PROFESSIONAL (DSP)?



ORGANIZATIONAL AND JOB SATISFACTION

The majority of respondents (**a total of 65.4%**) reported they were “somewhat satisfied” or “completely satisfied” working at their current organization, and **8.7%** were neither satisfied nor dissatisfied with their organization. Almost one-quarter of respondents (**23.9%**) reported they were “somewhat dissatisfied” or “completely dissatisfied” with their organization.

QUESTION: HOW SATISFIED ARE YOU WORKING AS A DSP AT YOUR CURRENT ORGANIZATION?

6.5%

COMPLETELY DISSATISFIED

29.9%

COMPLETELY SATISFIED

17.4%

SOMEWHAT DISSATISFIED

35.5%

SOMEWHAT SATISFIED

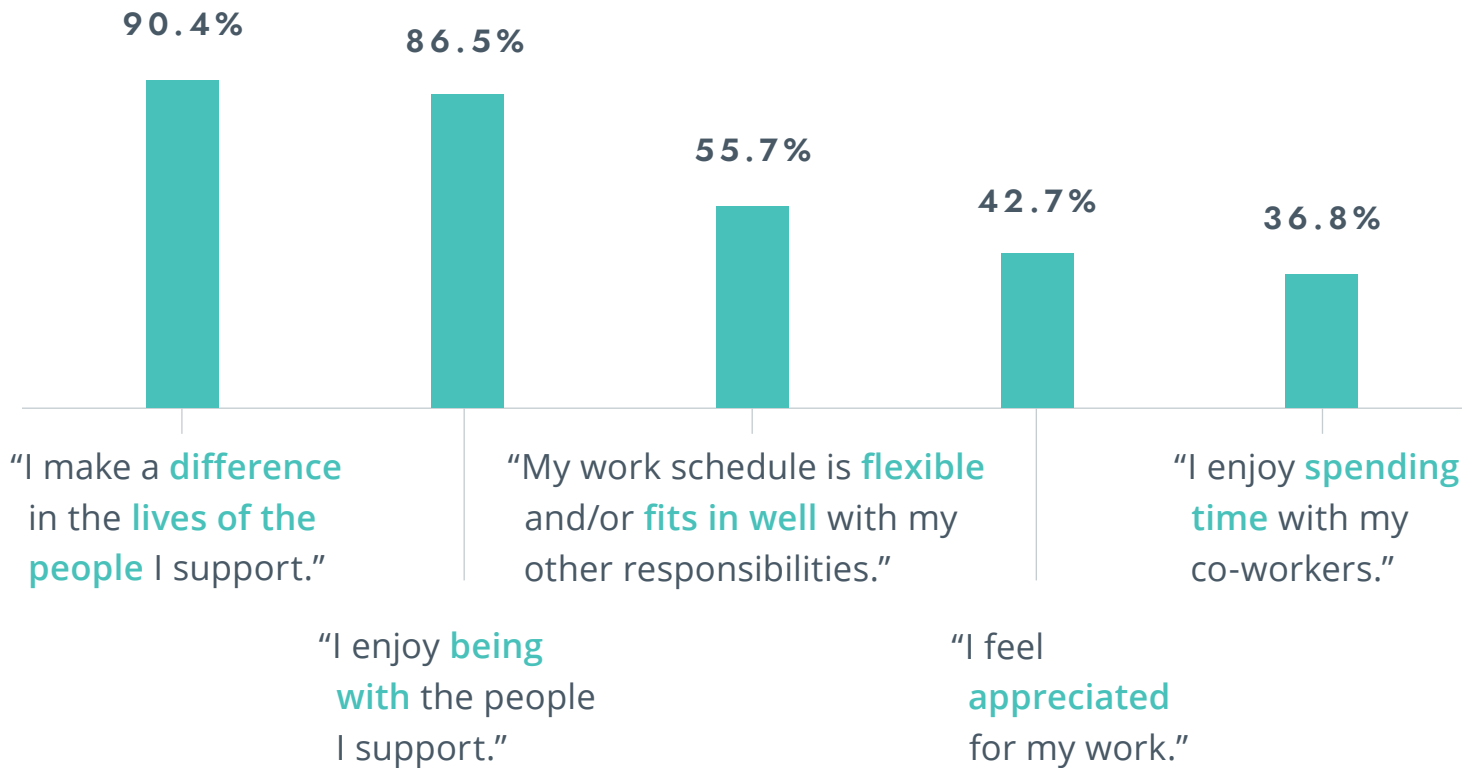
8.7%

NEITHER SATISFIED
NOR DISSATISFIED

Looking at DSPs who had been at their organization for less than one year, **72.8%** were satisfied with their current organization. That is more than those who had been at their organization for seven or more years (**66%**) or between one and six years (**63.4%**).

What DSPs Enjoy About Their Work

+ When asked to choose which aspects of work they enjoyed as a DSP, the following were the most common answers:



There were several significant differences when comparing DSPs who were satisfied with their organizations against those who were dissatisfied with their organizations.

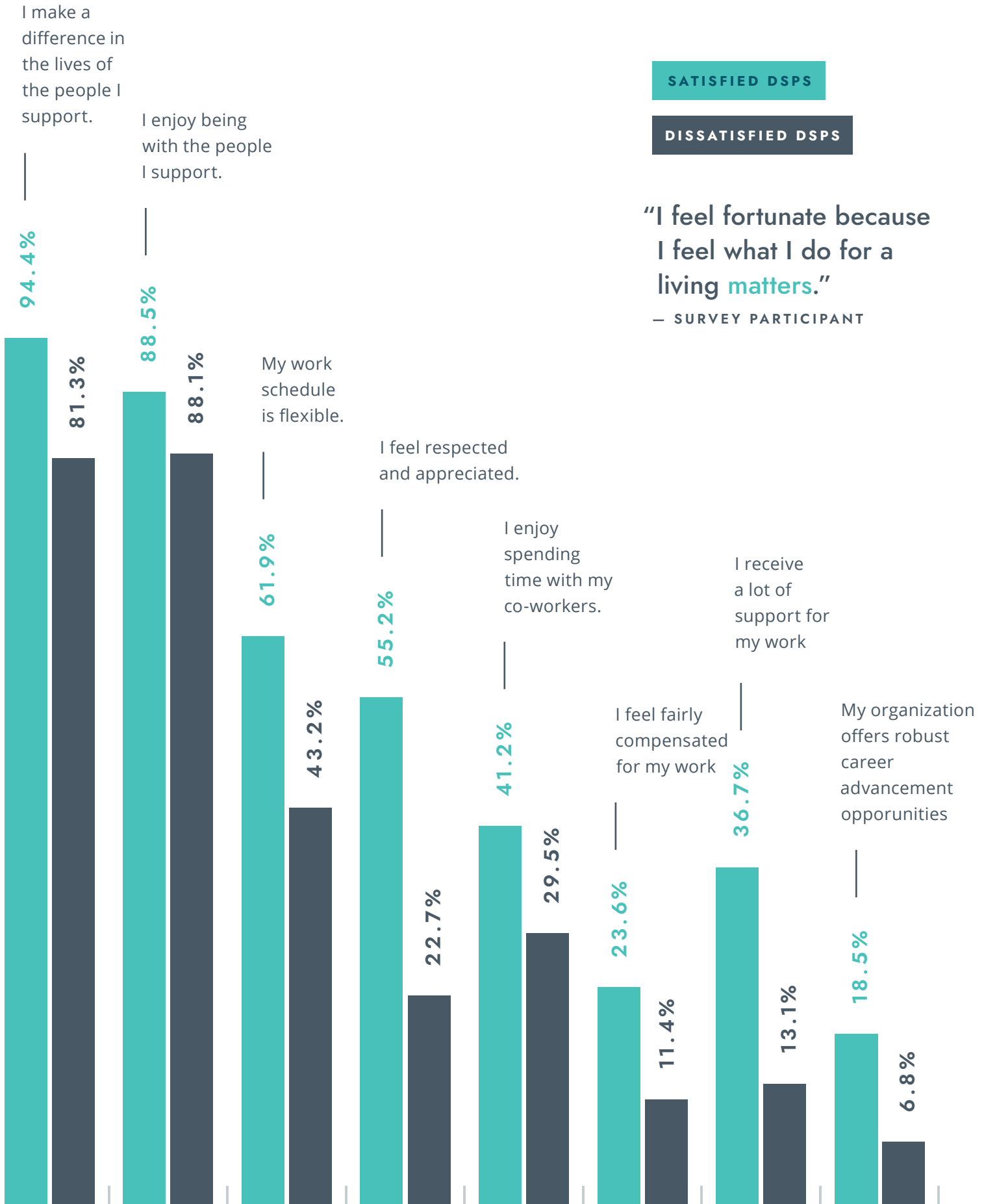
DSPs who were satisfied working at their organizations **were more likely to report that they feel like they make a difference in the lives of the people they support, enjoy being with the people they support, and feel respected and appreciated.**

They were also significantly more likely than their dissatisfied counterparts to report that they enjoy spending time with co-workers and feel they are fairly compensated.

DSPs who were satisfied with their organizations were also more likely than dissatisfied DSPs to report that they received a lot of support for their work and that their organizations offered robust career advancement opportunities.

What DSPs Enjoy About Their Work

COMPARING DSPS WHO WERE SATISFIED VS. DISSATISFIED WITH THEIR ORGANIZATION: WHAT DO YOU LIKE ABOUT WORKING AS A DSP?



SATISFIED DSPS

DISSATISFIED DSPS

“I feel fortunate because I feel what I do for a living matters.”

— SURVEY PARTICIPANT

What DSPs Dislike About Their Work

+ When asked to choose which aspects of work they least enjoyed as a DSP, the following were the most common answers:

50.7%

49.3%

34.5%

25.9%

"I **do not** receive enough support for my work."

"I feel like I **am not appreciated** for my work."

"I **am not fairly compensated** for my work."

"**COVID-19** has made my job significantly harder."

Write-in commentary from respondents identified other areas that caused them to dislike their jobs. Some of these included challenging behavior from persons served (e.g., "being abused and hit by my clients"), management turnover, lack of ongoing training, high volume of work, and low pay.

Between DSPs who were satisfied vs. dissatisfied with their organization, there continued to be several significant differences between the groups when it came to what they disliked about their work. Overall, dissatisfied DSPs were more likely to report that they did not feel like they were making a difference in the lives of the people they support.

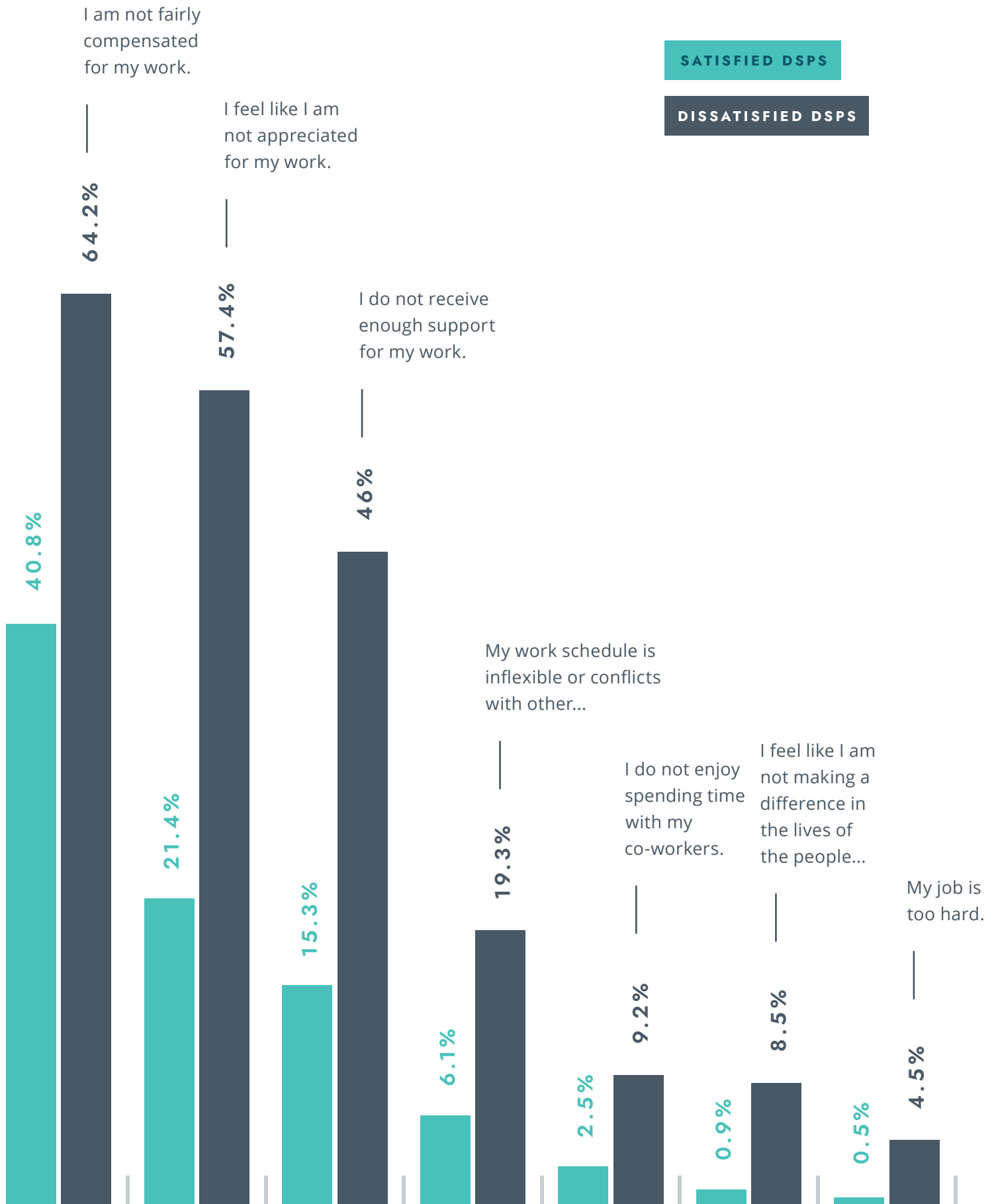
They were also more likely to report that they did not enjoy their co-workers, did not feel appreciated for their work, felt like their job was hard, did not receive enough support for their work, or felt they were

fairly compensated for their work. Dissatisfied DSPs were much more likely to report that their work schedule was inflexible or conflicted with other responsibilities outside of work.

There was no significant difference between satisfied and dissatisfied DSPs who dislike working at their current organization because they do not enjoy spending time with the people they support, or who marked that COVID-19 had made their job significantly harder.

What DSPs Dislike About Their Work

COMPARING DSPS WHO WERE SATISFIED VS. DISSATISFIED WITH THEIR ORGANIZATION: WHAT DO YOU LIKE ABOUT WORKING AS A DSP?

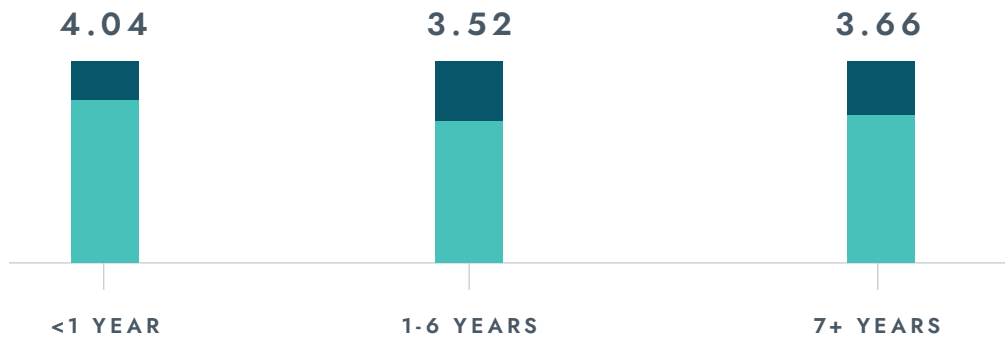


Comparing Years of Experience

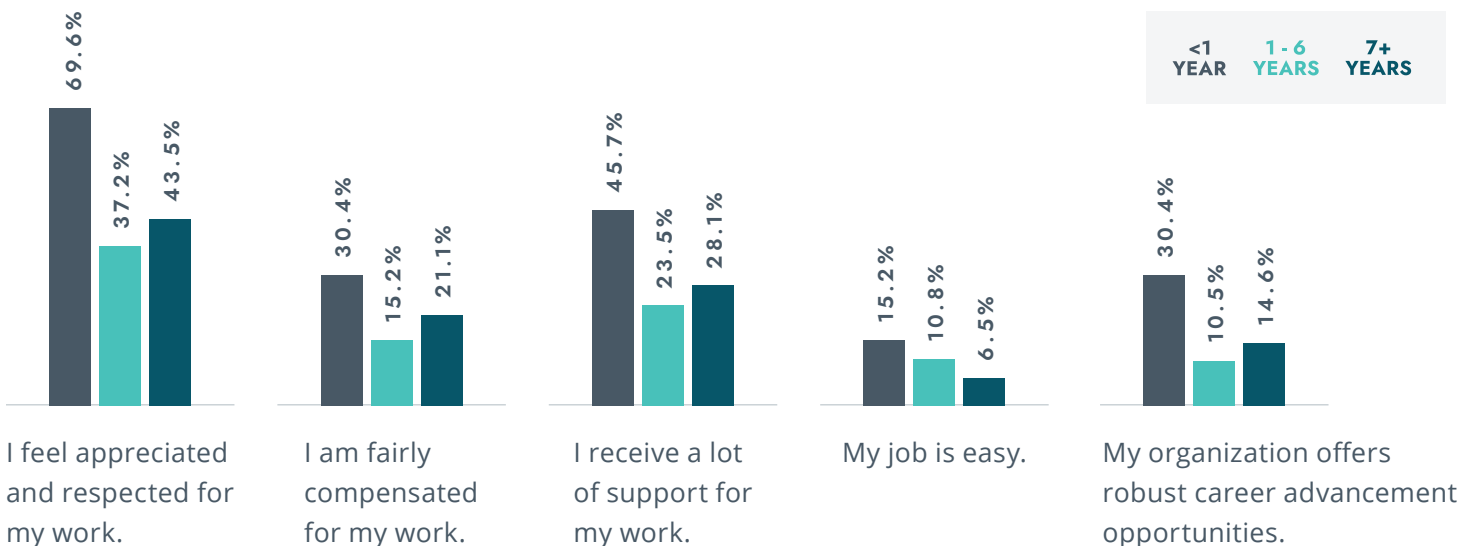
+ DSPs with less than one year of experience were significantly more likely than DSPs with one to six years of experience to say they were satisfied with their current organization. They were also more likely to be satisfied with their current organization than those with more than seven years of experience.

+ DSPs with less than one year of experience were significantly more likely to say they felt fairly compensated, felt like their job was easy, and felt like they received a lot of support for their work. They also were significantly more likely to report that they liked working at their current organization because of robust career advancement opportunities and that they felt appreciated for their work.

QUESTION: HOW SATISFIED ARE YOU WORKING AS A DSP AT YOUR CURRENT ORGANIZATION? (RATED OUT OF 5)



QUESTION: WHAT DO YOU LIKE ABOUT WORKING AT YOUR CURRENT ORGANIZATION? (BY YEARS OF EXPERIENCE)



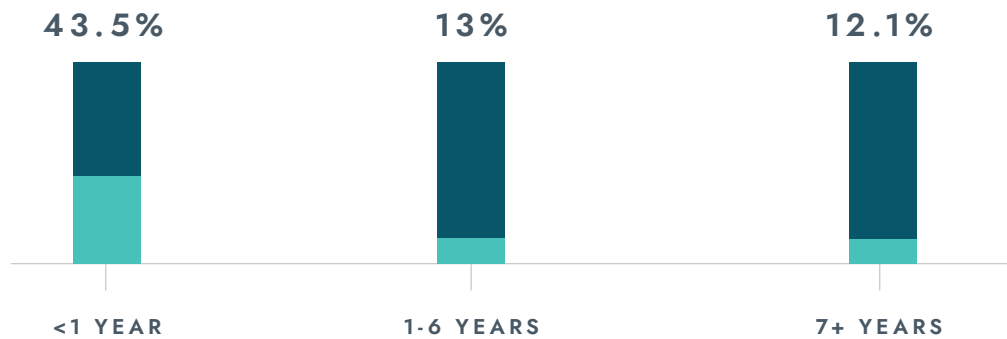
- + There were no significant differences between the groups regarding the following reasons for enjoying their job: I enjoy being with the people I support, I make a difference in the lives of the people I support, I enjoy spending time with my co-workers, or my work schedule is flexible and/or fits well with my other responsibilities.

DSPs with less than one year of experience were significantly more likely to report that they did not dislike anything about their job.

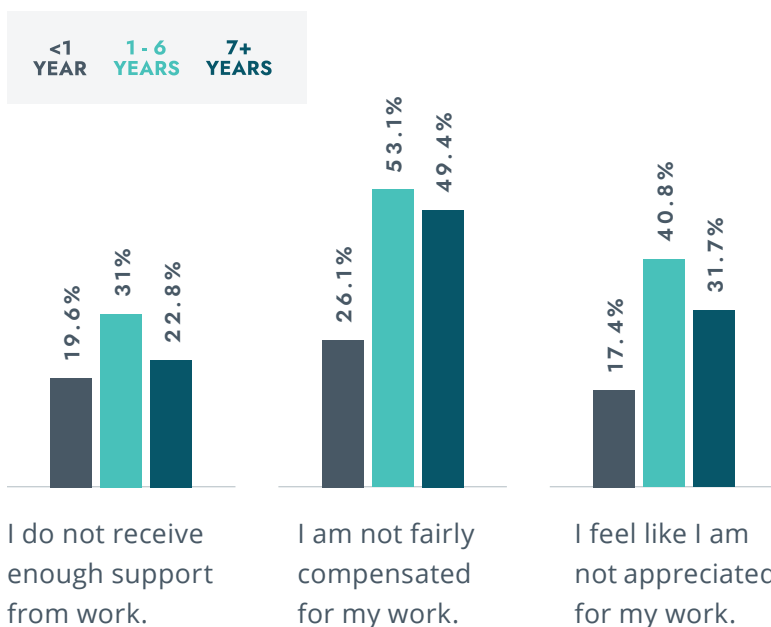
- + There were some significant differences between the groups in regard to what they disliked about working at their current organization, specifically for DSPs who had been working between one and six years.

DSPs with one to six years of experience were significantly more likely to report they disliked working at their current organization because they did not feel appreciated for their work. They were also significantly more likely to report that they did not feel fairly compensated for their work, and that they did not receive enough support for their work.

PERCENT OF DSPS WHO DON'T DISLIKE ANYTHING ABOUT THEIR JOB, BY YEARS OF EXPERIENCE



QUESTION: WHAT DO YOU DISLIKE ABOUT WORKING AS A DSP AT YOUR CURRENT ORGANIZATION? (BY YEARS OF EXPERIENCE)



- + There were no significant differences between the groups regarding the following reasons for disliking working as a DSP at their current organization: I feel like I am not making a difference in the lives of the people I support, I do not enjoy spending time with my co-workers, my job is too hard, and my work schedule is not flexible.

COVID-19 CONSIDERATIONS

One important consideration for this year's report, which certainly cannot be overlooked, is the impact of the COVID-19 pandemic on DSPs and IDD services. Difficulty with COVID-19 was the most reported reason for disliking working as a DSP, with **50.7%** of respondents reporting this.

Other studies from IDD service industry leaders found comparable results. The National Association for Direct Support Professionals (NADSP) and the Institute on Community Integration (ICI) released a joint national survey regarding the DSP workforce and COVID-19 in April 2020 and issued a six-month follow-up in November 2020. In the follow-up report, respondents indicated that the pandemic had made staffing more difficult and increased the stress, expectations, and risk for those who remained in their positions. Over half of the respondents (**54%**) said their work life was getting worse.⁶

When asked to elaborate on the difficulties of the job, some of the comments DSPs provided in our survey included the following:

"It's upsetting. Especially since with COVID, my life has become work."

Respondents also indicated that the pandemic was hampering organizations' ability to provide employee appreciation and support:

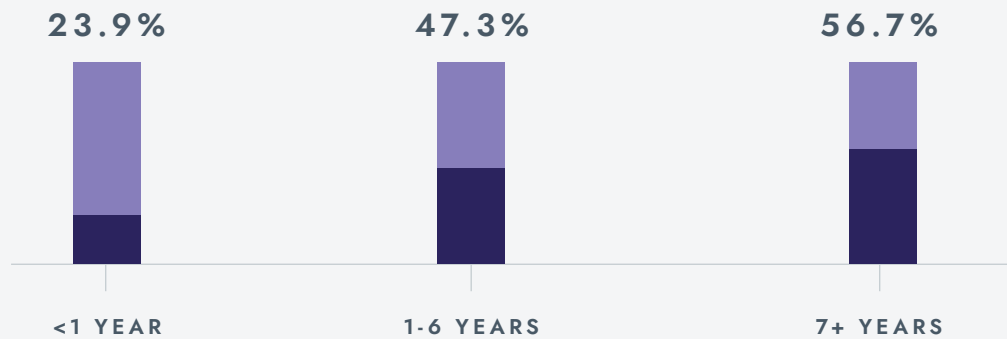
"[Employee appreciation] is lacking with the pandemic."

Some DSPs reported that difficulty with regulations and safety during COVID-19 and barriers created by policies and procedures were hard to handle:

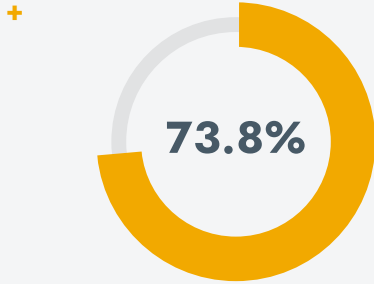
"The sheer volume and complication of providing needed services is MUCH too strict and with the pandemic, those rules and regulations are causing undue harm to service providers and the individuals."

When comparing years of experience, DSPs who had been working at their organization for seven or more years were significantly more likely to report that they dislike working as a DSP because COVID-19 has made their job significantly harder. DSPs who had been working at their organization for less than one year were the least likely to report this.

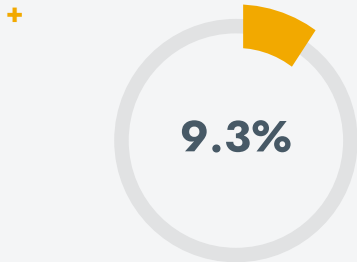
PERCENT OF DSPS WHO DISLIKE WORKING AS A DSP AT THEIR CURRENT ORGANIZATION BECAUSE COVID-19 HAS MADE THEIR JOB SIGNIFICANTLY HARDER, BY YEARS OF EXPERIENCE AT THEIR CURRENT ORGANIZATION.



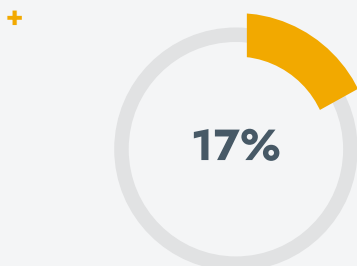
Supervisor Satisfaction



of survey respondents said they were “somewhat satisfied” or “completely satisfied” with their current supervisors.

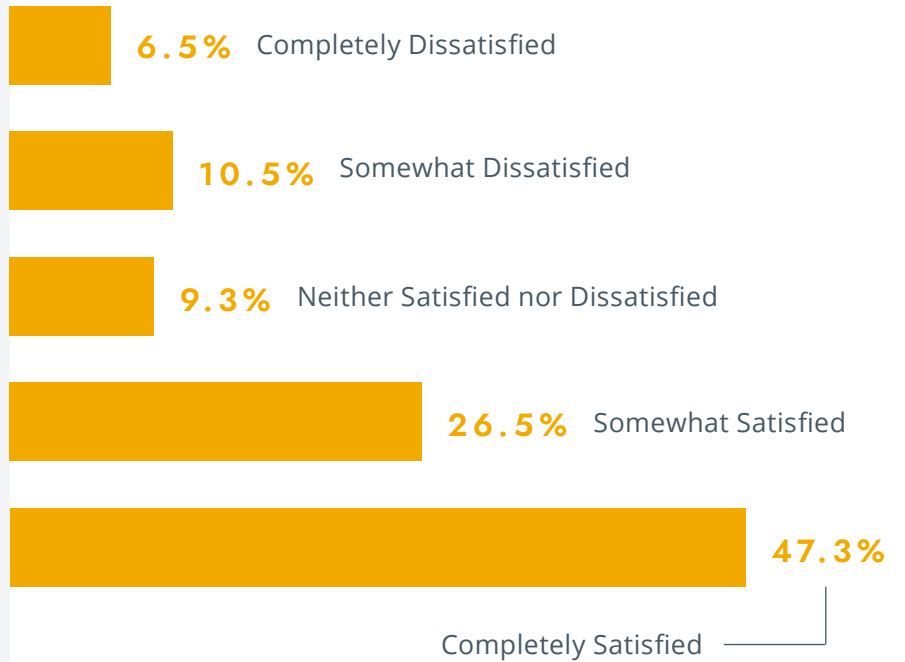


reported they were neither satisfied or dissatisfied with their supervisors.



reported they were “somewhat dissatisfied” or “completely dissatisfied” with their current supervisors.

QUESTION: HOW SATISFIED ARE YOU WITH YOUR CURRENT SUPERVISOR?



DSPs who were satisfied with their supervisors were significantly more likely to report that they were also satisfied working as a DSP at their current organizations.

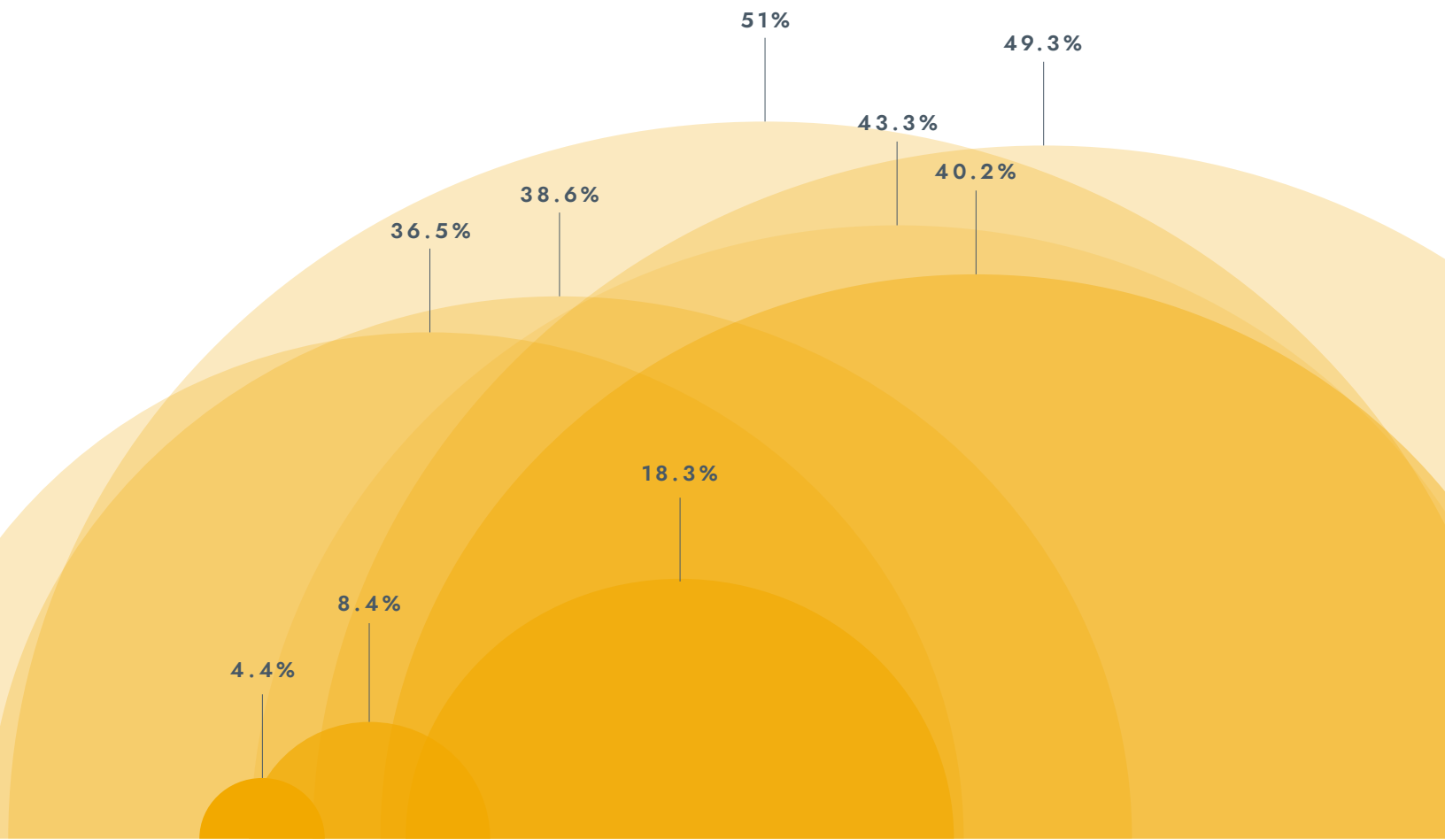
Supervisor Attributes

- + This survey asked DSPs to rank which attributes of a supervisor they found to be the most important. They were also asked to rank which attributes of a supervisor would most discourage them as a DSP.

Among positive supervisor attributes, most DSPs reported “Shows respect for staff as an individual,” “Open and transparent communication,” and “Shows appreciation for a job well done.”

QUESTION: AS A DSP, WHICH OF THE FOLLOWING ATTRIBUTES DO YOU FIND MOST IMPORTANT IN A SUPERVISOR? (SELECT UP TO 3)

4.4%	Other (Please Specify)
8.4%	Provides Emotional Support
18.3%	Provides Workplace Support
36.5%	Has a Positive Attitude
38.6%	Acts as a Mentor
40.2%	Shows Respect for Staff as an Individual
43.3%	Shows Appreciation for a Job Well Done
49.3%	Holds All Staff Accountable in an Equal Manner
51%	Open and Transparent Communication Surrounding Important issues



When asked to fill in a response for “other,” many respondents answered that “all of these” were important attributes. Some other comments on positive supervisor attributes included the following:

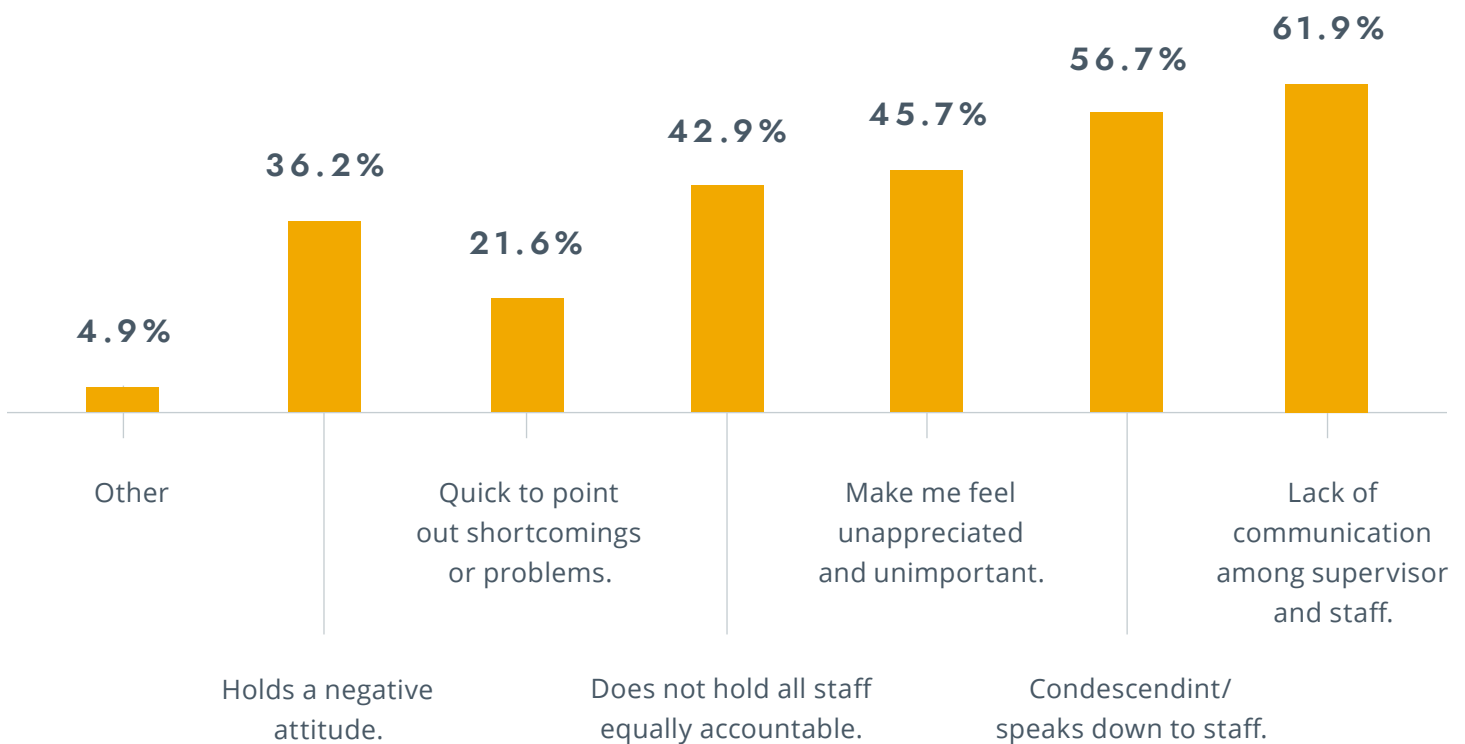
“Assists with day-to-day operations. Willing to step in and help!”

“Is honest and transparent about the decision they make, follows ethical and professional standards.”

“Willing to voice an opinion and stand up for their employees.”

Among negative supervisor attributes, most DSPs reported “Lack of communication among supervisors and staff,” “Condescending/speaks down to staff,” and “Makes me feel unappreciated and unimportant.” Again, when asked to fill in a response for “other,” many respondents reported that “all of these” attributes from a supervisor would discourage them.

WHICH OF THE FOLLOWING ATTRIBUTES IN A SUPERVISOR WOULD MOST DISCOURAGE YOU AS A DSP?



Attitude Is Everything

- + DSPs who were satisfied with their supervisors were more likely to value attitude in their supervisors. They rated “Has a positive attitude” significantly more in their top three most important supervisor attributes than those who were dissatisfied with their supervisors. They were also more likely to report “holds a negative attitude” in their top three most discouraging attributes in a supervisor.

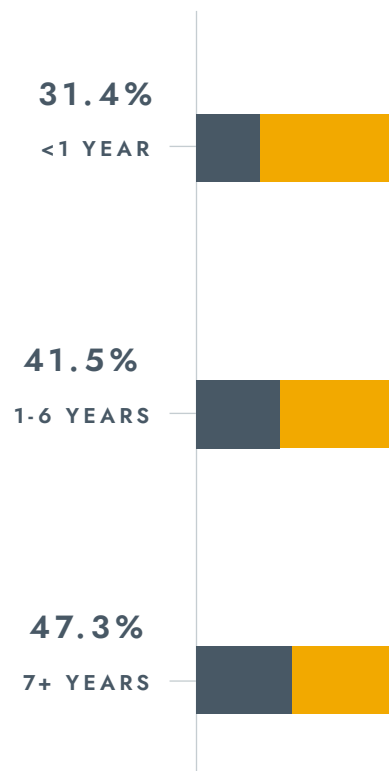
Holding Staff Accountable

- + DSPs who were dissatisfied with their supervisors seemed to value accountability as a supervision trait. They were more likely to rate “Holds staff accountable in an equal manner” in their top three most important attributes in a supervisor than DSPs who were satisfied with their supervisor. Conversely, they were more likely to rate “Does not hold all staff equally accountable” in their top three most discouraging attributes in a supervisor.

When comparing experience, DSPs who had been working at their organization for seven or more years were significantly more likely to report that supervisors who do not hold all staff equally accountable as a top discouraging attribute in a supervisor.

- + There was little statistical difference between DSPs based on years of experience and what attributes they found important or discouraging in a supervisor. The only difference was around accountability, with DSPs with less than one year of experience being less likely to report “holds all staff accountable in equal manner” as an important attribute in a supervisor.

PERCENT OF DSPS WHO FIND IT DISCOURAGING WHEN A SUPERVISOR DOES NOT HOLD ALL STAFF EQUALLY ACCOUNTABLE (BY YEARS OF EXPERIENCE AT THEIR CURRENT ORGANIZATION):



Supervisor Feedback

- + When asked “How important is having a safe platform to provide feedback about a supervisor?” most respondents (**80.1%**) answered this was “very important” or “extremely important.” However, when asked if they currently had a safe avenue to provide feedback about a supervisor, only **55.2%** said they “agree” or “strongly agree.”

DSPs who were satisfied with their supervisor were **more likely** to agree that they had a **safe avenue** to provide feedback about a supervisor at their organizations.

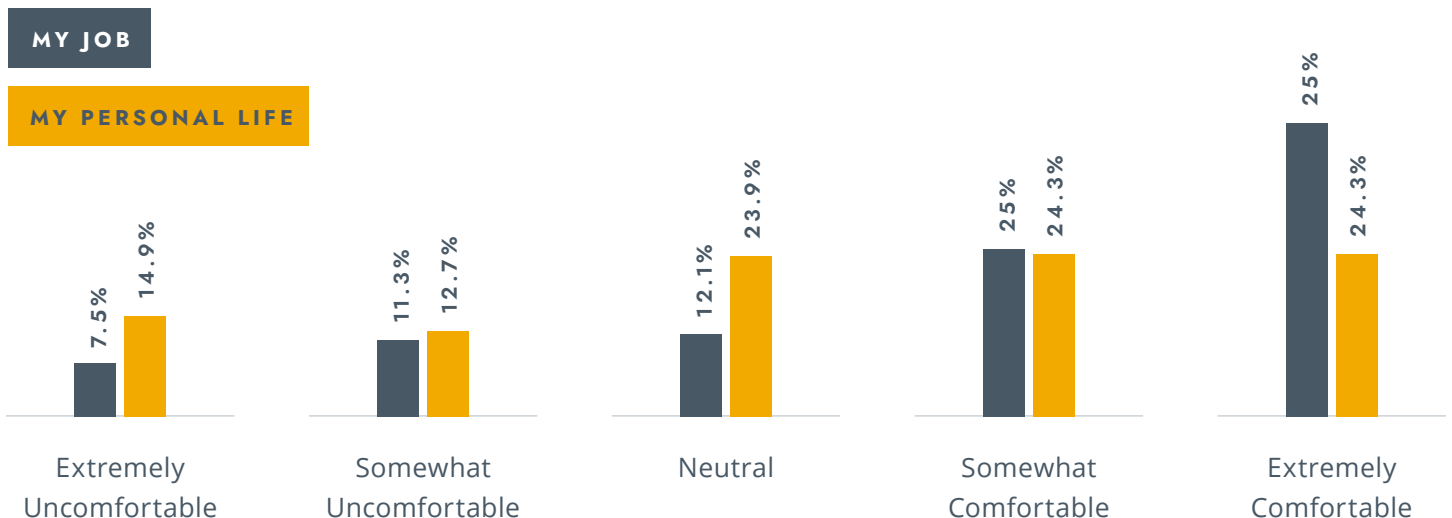
Comfort Speaking With a Supervisor

- + When asked, “How comfortable are you talking with your current supervisor about the stress/challenges you face at your job?” **69%** of respondents said they were “somewhat” or “extremely” comfortable.

However, when asked, “How comfortable are you talking with your current supervisor about the stress/challenges of your personal life?” only **48.6%** said they felt somewhat or extremely comfortable. And **23.9%** said they felt “neutral.”

COMFORT SPEAKING WITH MY SUPERVISOR ABOUT STRESS AND CHALLENGES OF MY JOB VS. MY PERSONAL LIFE

Comfort talking about stress and challenges of:



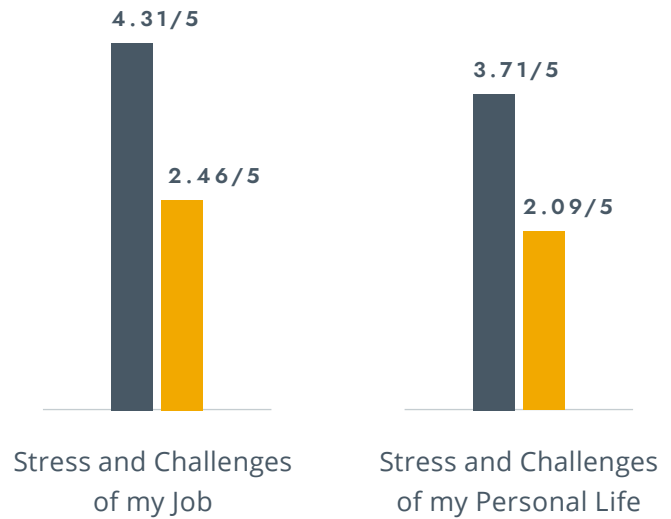
DSPs who were satisfied with their current organizations were significantly more likely to agree that they felt comfortable talking with their current supervisors about the stress and challenges faced at work. They were also more likely to agree that they felt comfortable talking with their current supervisor about the stress and challenges in their personal life.

When comparing DSPs who were satisfied or dissatisfied with their supervisors, it is not surprising that those who were satisfied with their supervisors were much more likely to agree that they felt comfortable speaking with their supervisors about the stress and challenges of their jobs as well as their personal lives.

DSPS' COMFORT TALKING WITH THEIR CURRENT SUPERVISORS ABOUT JOB STRESS OR PERSONAL LIFE, BASED ON SATISFACTION/DISSATISFACTION WITH CURRENT SUPERVISOR (AVERAGE SCORE OUT OF 5)

SATISFIED WITH SUPERVISOR

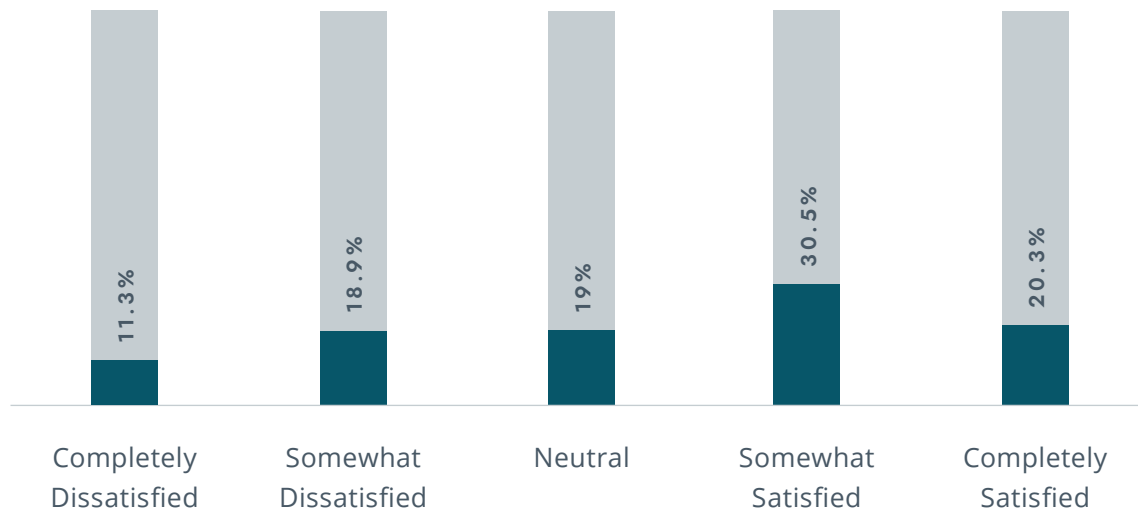
DISSATISFIED WITH SUPERVISOR



APPRECIATION AND RECOGNITION

- + About half of the survey respondents (**50.8%**) said they were “somewhat” or “completely satisfied” with how their organization was showing appreciation for their work. While **30.2%** reported they were “somewhat” or “completely dissatisfied” with how their organization showed appreciation at work, **19%** were neither satisfied nor dissatisfied.

QUESTION: HOW SATISFIED ARE YOU WITH YOUR ORGANIZATION AT SHOWING APPRECIATION FOR YOUR WORK?



BY AND LARGE,

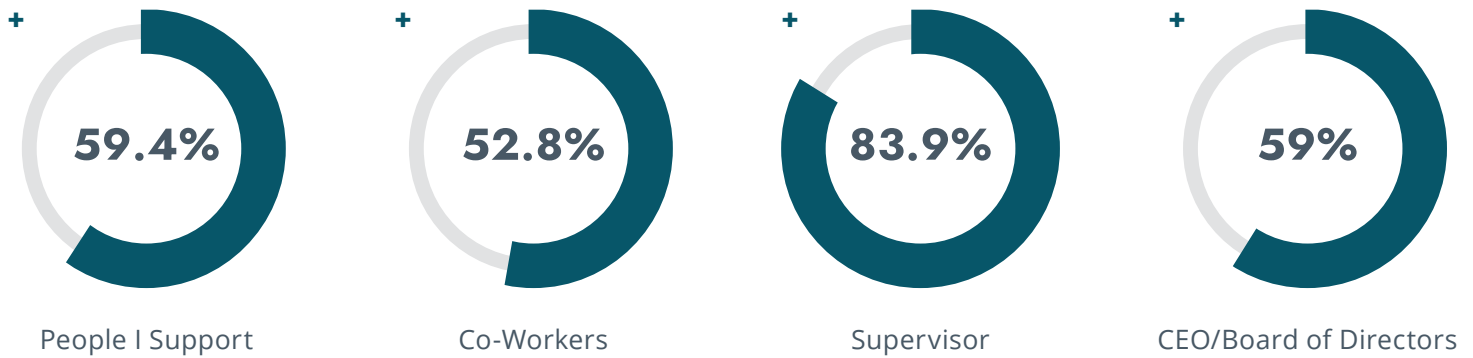
most DSPs who responded to the survey (**83.9%**) said it was “very important” or “extremely important” to receive appreciation from their supervisor.

A little over half (**52.8%**) said it was “very” or “extremely important” to receive feedback from co-workers. And **31.5%** said this was “moderately important.”

Note that **59%** of DSPs reported it was very or extremely important to hear appreciation from the CEO or board of directors at their organization. And **23.6%** said it was moderately important.

Receiving appreciation from the people they support was rated very or extremely important by **59.4%** of DSPs.

QUESTION: HOW IMPORTANT IS RECEIVING APPRECIATION FROM THE FOLLOWING INDIVIDUALS IN ENCOURAGING YOU TO WORK AS A DSP AT YOUR CURRENT ORGANIZATION? (RESPONSES "VERY" OR "EXTREMELY" IMPORTANT)



Types of Appreciation

+ DSPs in the survey were asked to rate how valuable they found different methods of showing appreciation. When asked how valuable public recognition in front of the team to show appreciation was, **32.5%** of DSPs said this was very or extremely valuable. While **30.6%** said it was moderately valuable, **36.8%** said it was slightly valuable or not valuable at all.

When asked about public recognition in front of the organization or CEO, **26%** said it was only moderately valuable, and **40.1%** said it was only slightly valuable or not at all valuable.

However, when it came to private recognition directly for a supervisor, **68.5%** of DSPs said this was very or extremely valuable. Only **2.2%** said it was "not at all" valuable.

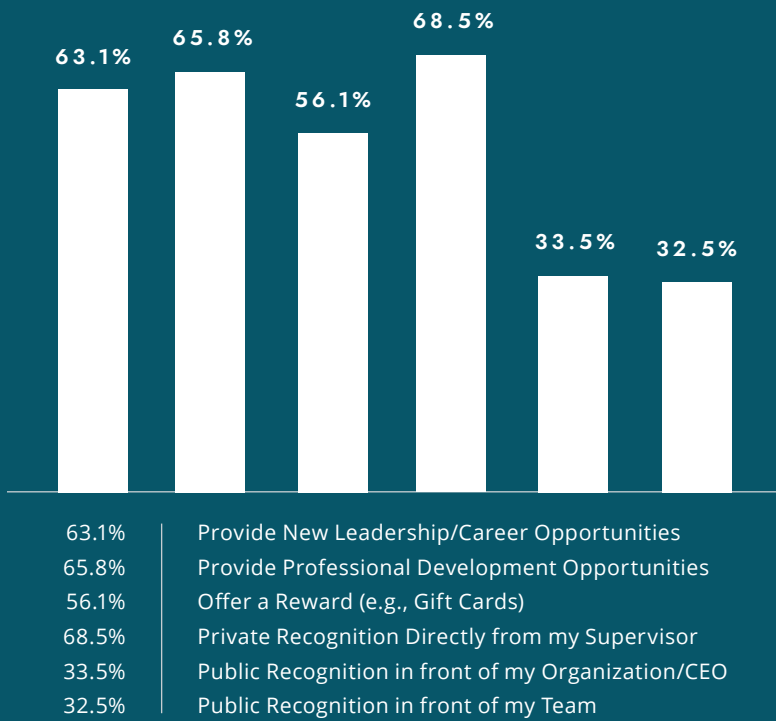
When asked how valuable a reward offer was (e.g., gift cards), **56.1%** said this was very or extremely valuable. It was rated moderately valuable by **26.4%**.

When asked about providing professional development to show appreciation, **65.8%** of DSPs said this was very or extremely valuable. While **21.9%** said it was moderately valuable, only **3.7%** said this was not at all valuable.

When asked how valuable providing new leadership/career opportunities to show appreciation was for their work as a DSP, **63.1%** said this was very or extremely valuable.

Receiving direct recognition from a supervisor was the most valuable form of appreciation for DSPs, followed by providing professional development opportunities and providing new leadership/career opportunities.

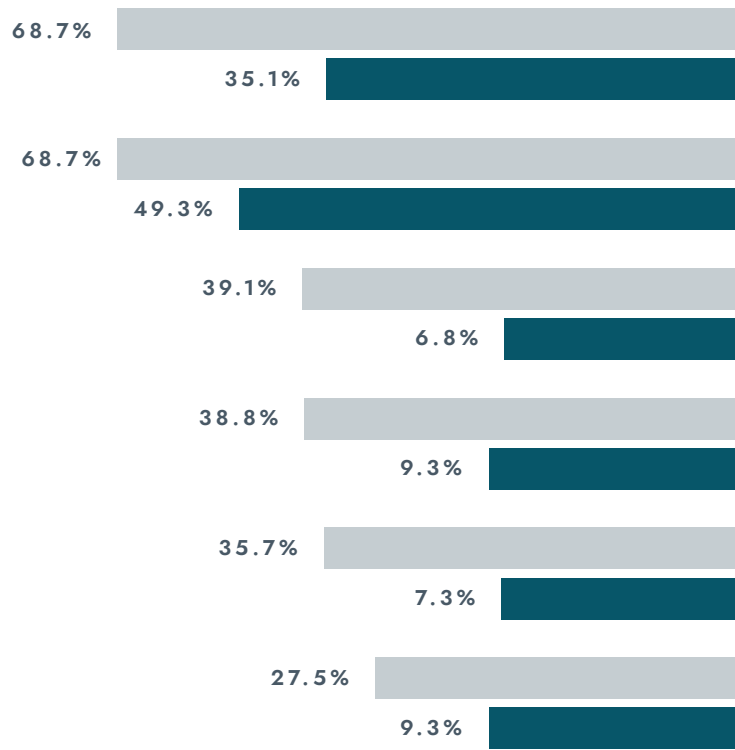
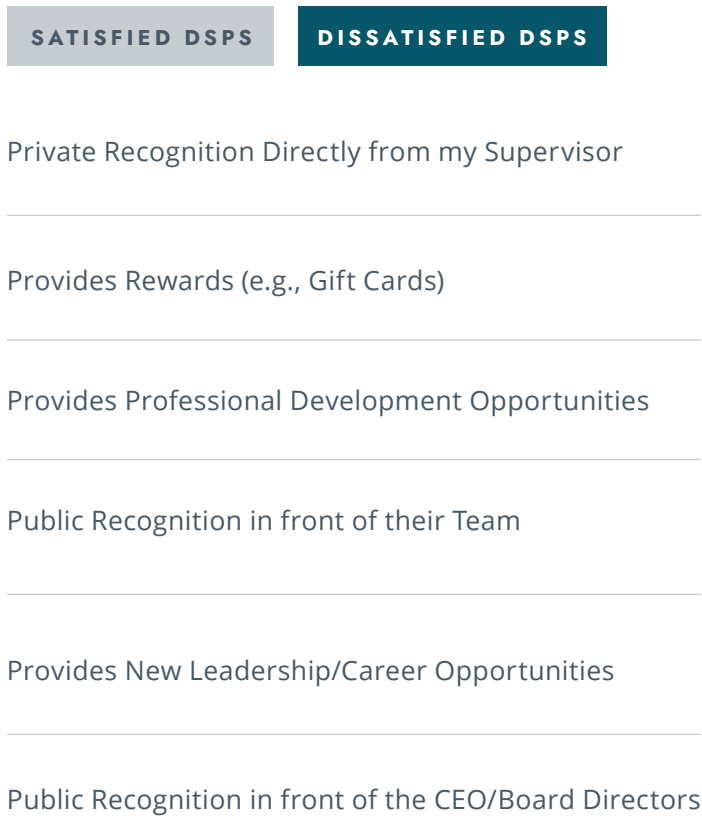
QUESTION: HOW VALUABLE ARE THE FOLLOWING WAYS TO SHOW APPRECIATION FOR YOUR WORK AS A DSP? (RESPONSES "VERY" OR "EXTREMELY" IMPORTANT)



DSPs who were satisfied with the way their organization showed appreciation for their work were significantly more likely to say that they received private recognition directly from their supervisor — this is consistent with the high number of DSPs who report that this is the most valuable form of recognition to receive.

These same satisfied DSPs were also significantly more likely to report that their organization uses public recognition in front of teammates, show appreciation in front of the CEO or board of directors, provide professional development or career opportunities to show appreciation, and offer rewards.

COMPARING DSPS WHO WERE SATISFIED OR DISSATISFIED WITH THE WAY THEIR ORGANIZATION SHOWED SUPPORT AND THE TYPES OF SUPPORT MOST OFTEN RECEIVED.

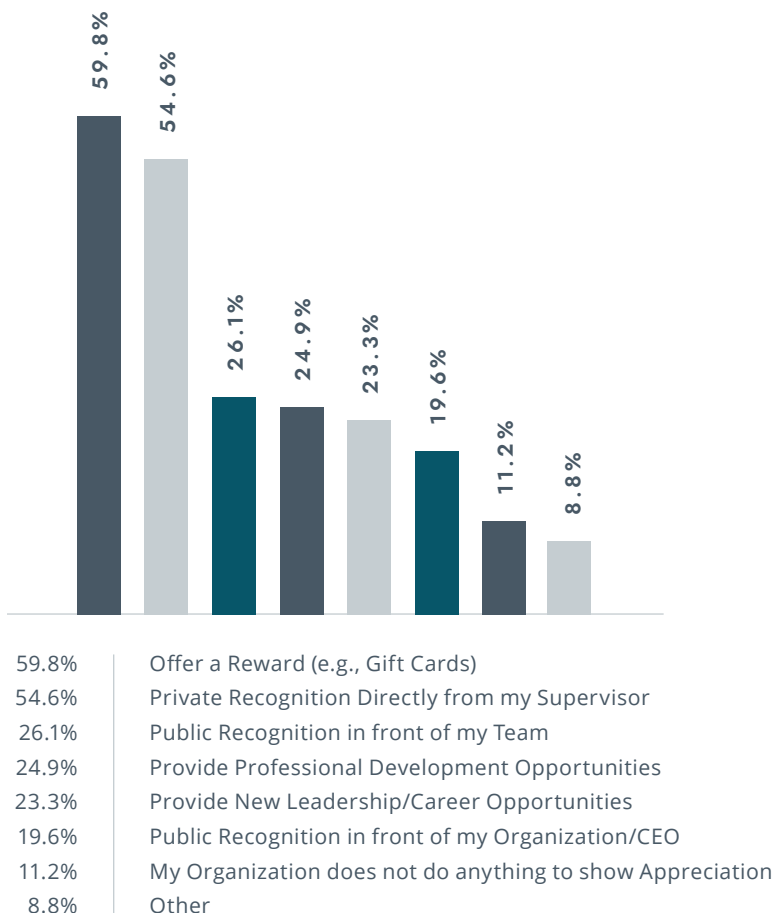


How Organizations Show Appreciation

+ The most common way organizations showed appreciation was through offering a reward of some kind such as gift cards (**59.8%**). The second most common way was by providing private recognition by a direct supervisor (only **54.6%**, despite this being the most valuable form of appreciation by DSPs).

Unfortunately, **11.2%** of respondents said their organization did not do anything to show appreciation for their work. DSPs who were dissatisfied with the way their organization showed appreciation were significantly more likely to report that their organization did not do anything to show appreciation for their work (**23.9%** of dissatisfied DSPs vs. only **2%** of satisfied DSPs).

QUESTION: WHICH OF THE FOLLOWING METHODS HAS YOUR ORGANIZATION USED TO SHOW APPRECIATION FOR YOUR WORK? (SELECT ALL THAT APPLY.)



The Impact of Showing Appreciation

+ The satisfaction DSPs had regarding their organization’s appreciation efforts influenced other aspects of their work and the organization.

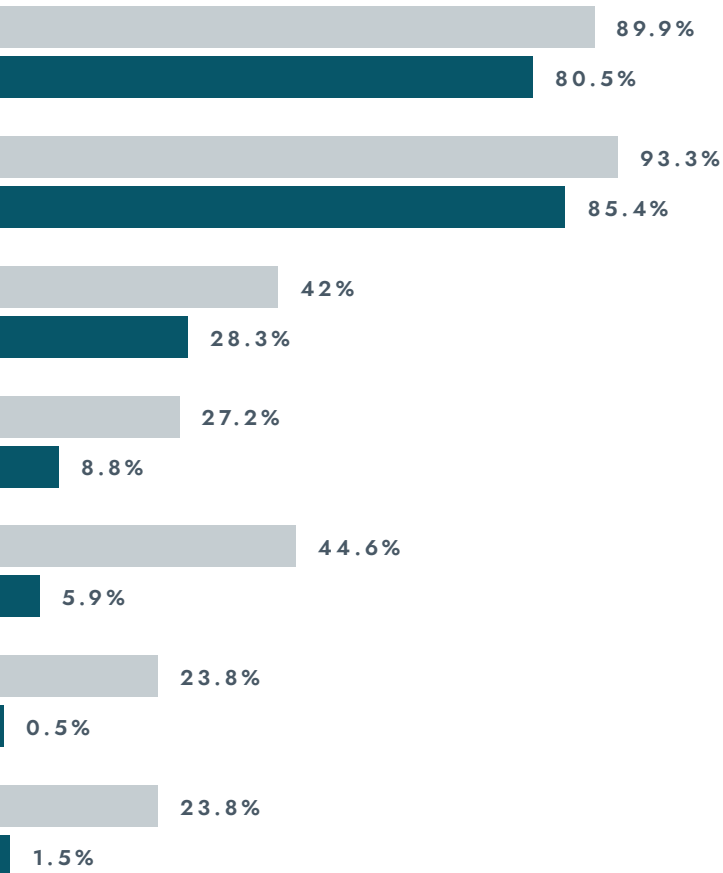
Overall, DSPs who were satisfied with how their organization showed support for their work were more likely to report that they were satisfied working at their organization.

For the question “What do you most enjoy about being a DSP?,” there were significant differences between those who were satisfied with how their organizations showed appreciation and those who were dissatisfied.

DSPs who were satisfied with the ways their organizations showed appreciation were significantly more likely to report that they enjoy being with the people they support and feel like they were making a difference in the lives of the people they support.

Additionally, DSPs who were satisfied with how their organizations showed support for their work were significantly more likely to enjoy their co-workers, feel like they were fairly compensated and feel like they were receiving support for their work. These DSPs were also more likely to report that their organizations also offered robust career advancement programs, and they were more likely to say they did not dislike anything about their jobs.

COMPARING DSPS WHO WERE SATISFIED OR DISSATISFIED WITH THE WAY THEIR ORGANIZATION SHOWED APPRECIATION FOR THEIR WORK AND WHAT THEY ENJOY ABOUT THEIR JOB.



I enjoy being with the people I support.

I make a difference in the lives of the people I support.

I enjoy spending time with my co-workers.

I am fairly compensated for my work.

I receive a lot of support for my work.

My organization offers robust career advancement programs.

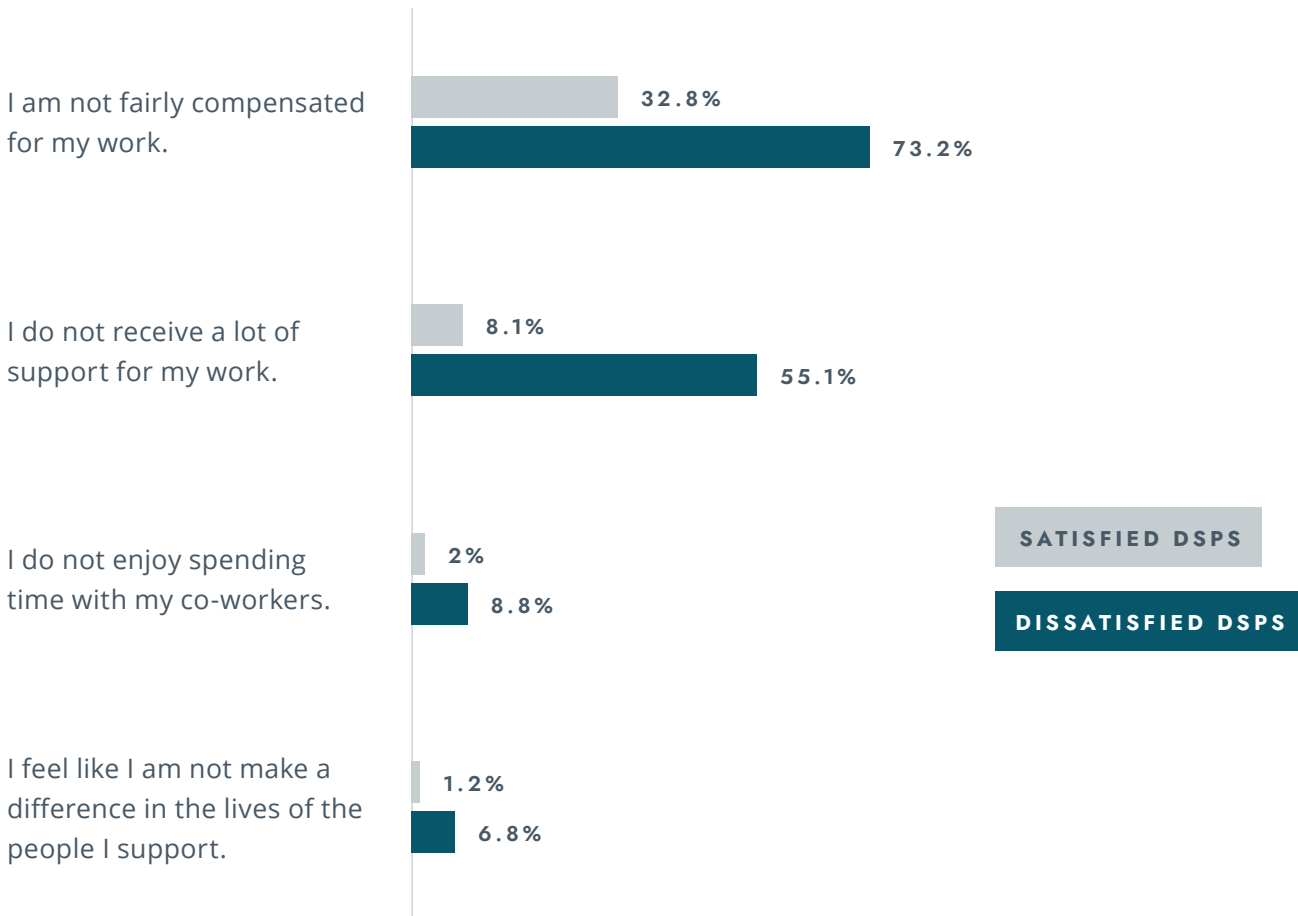
I do not dislike anything about my job.

Conversely, for the question “What do you most dislike about being a DSP?,” there were significant differences between those who were satisfied with how their organizations showed appreciation and those who were dissatisfied.

DSPs who were dissatisfied with the appreciation their organizations showed were more likely to report that they do not feel like they are fairly compensated for their work. They were also more likely to report that they did not feel like they receive enough support for their work. They were also significantly more likely to report that they did not feel like they were making a difference in the lives of the people they support and did not enjoy spending time with co-workers.

There were no significant differences between these groups regarding whether they enjoyed spending time with the people they support.

COMPARING DSPS WHO WERE SATISFIED OR DISSATISFIED WITH THE WAY THEIR ORGANIZATION SHOWED APPRECIATION FOR THEIR WORK AND WHAT THEY DISLIKE ABOUT THEIR JOB (AVERAGE SCORE OUT OF 5)



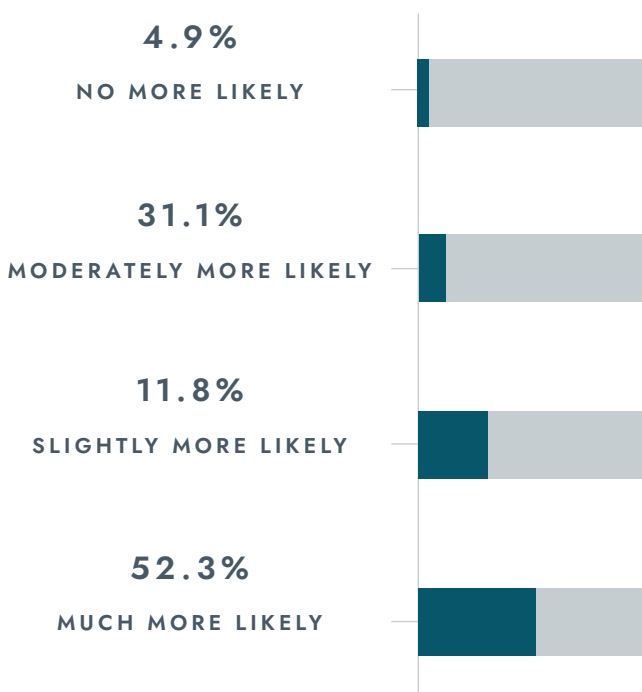
DSPs in the survey were asked to write in an answer to the question “How do you feel about your organization not taking action to show appreciation for your work?” Some of the responses included the following:

“I am burnt out. 90% of the time I feel I want to walk away...I need my position for my children.”

“I am happy to be able to make a difference in the people I serve. Seeing them happy and knowing I have made someone happy and helped someone in need is enough for me.”

“I’ve been here a long time and rarely, if ever, get recognition for work, showing up on time, covering extra shifts, etc. It is very disheartening.”

QUESTION: HOW MUCH MORE LIKELY WOULD YOU BE TO STAY AT YOUR ORGANIZATION IF YOUR ORGANIZATION SHOWED GREATER APPRECIATION FOR YOUR WORK?



The majority of respondents (**52.3%**) said they would be “much more likely” to stay if their organization showed greater appreciation for their work.

DSPs who were dissatisfied with their organization’s appreciation efforts were more likely to agree that they would be likely to leave their organization in the next one to two years unless offered an opportunity to move into a position with more authority.

CAREER ADVANCEMENT AND LEADERSHIP

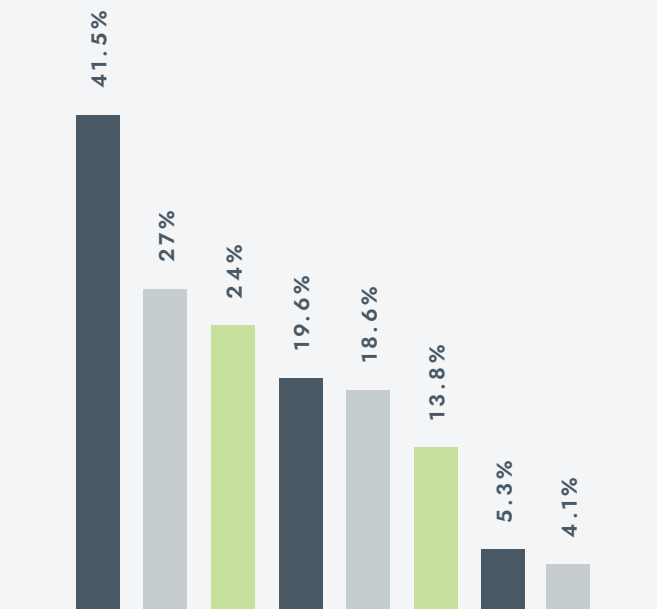
- + DSPs were asked to describe the types of career advancement opportunities at their current organizations, how satisfied they were with these opportunities at their organizations, and which career advancement opportunities would be most valuable to them.

Most DSPs reported that becoming a mentor or supervisor was available at their organization (**41.5%**). A little over a quarter of respondents (**27%**) reported a professional ladder to a leadership position, and **19.6%** said their organization pays for educational opportunities toward a degree.

UNFORTUNATELY,

almost one-quarter of respondents (**24%**) said their organizations did not have a career advancement program for DSPs.

QUESTION: WHICH OF THE FOLLOWING CAREER ADVANCEMENT PROGRAMS ARE AVAILABLE AT YOUR CURRENT ORGANIZATION? (SELECT ALL THAT APPLY.)

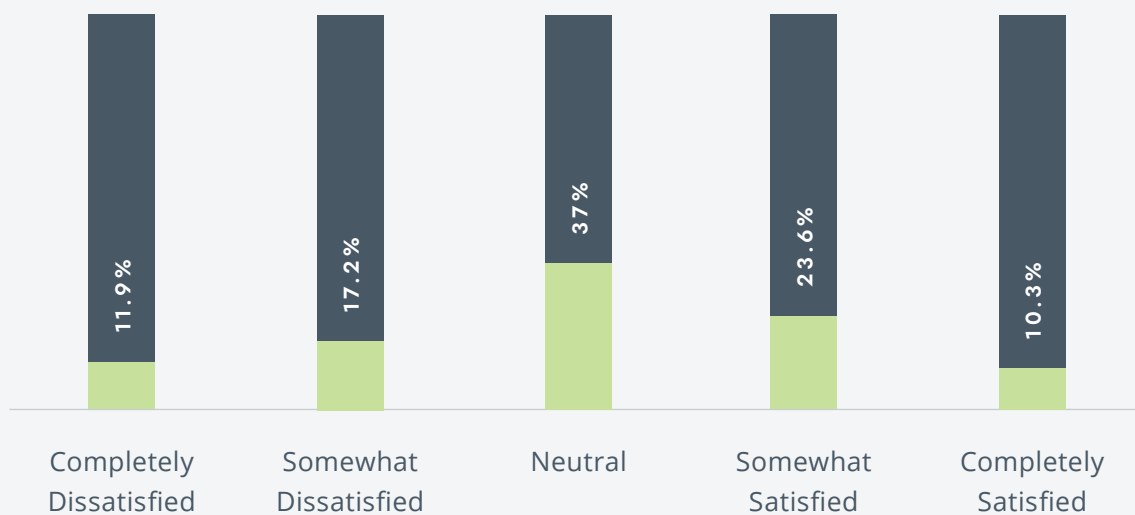


41.5%	Becoming a DSP Mentor/Supervisor
27%	Professional Ladder to a Leadership Position
24%	My Current Organization does not have a Career Advancement Program for DSPs.
19.6%	Organization pays for Educational Opportunities toward a Degree.
18.6%	Participation in a Professional Conference.
13.8%	Organization pays for a Certificate Program
5.3%	I Don't Know
4.1%	Other

Satisfaction With Career Advancement Programs

- + The satisfaction with current organizational career advancement opportunities was dispersed fairly evenly — **33.9%** of DSPs said they were “somewhat” or “completely satisfied,” while **37%** said they were “neither satisfied or dissatisfied,” and **29.1%** said they were “somewhat” or “completely dissatisfied.” DSPs who had less than one year of total experience were the most likely to be satisfied with their organization’s career advancement programs.

QUESTION: HOW SATISFIED ARE YOU WITH THE CAREER ADVANCEMENT PROGRAMS AVAILABLE AT YOUR CURRENT ORGANIZATION?



DSPs who were satisfied with their organizations were significantly more likely to agree that they were satisfied with the career advancement programs at their organizations. There was no significant difference between satisfied and dissatisfied DSPs on their satisfaction with other career advancement opportunities (such as the organization paying for education toward a degree, paying for a certificate program, or professional ladder to leadership position.)

Satisfied DSPs were also more likely to report that becoming a mentor or supervisor was available at their current organization (**47.3%**) vs. dissatisfied DSPs (**31.3%**). Dissatisfied DSPs were significantly more likely to report that their organizations did not offer any career advancement programs — **32.4%** of dissatisfied DSPs vs. **20%** of satisfied DSPs.

Our survey analysis also compared DSPs who were satisfied with their current supervisors and how this impacted how they view their own career advancement. DSPs who were satisfied with their current supervisors were significantly more likely to report that their organizations offer the opportunity to become a mentor or supervisor as a career advancement program — **45.5%** vs. only **22.6%** of DSPs who were dissatisfied with their current supervisors.

DSPs who were dissatisfied with their current supervisors were also more likely to report that their current organizations did not offer any career advancement programs.

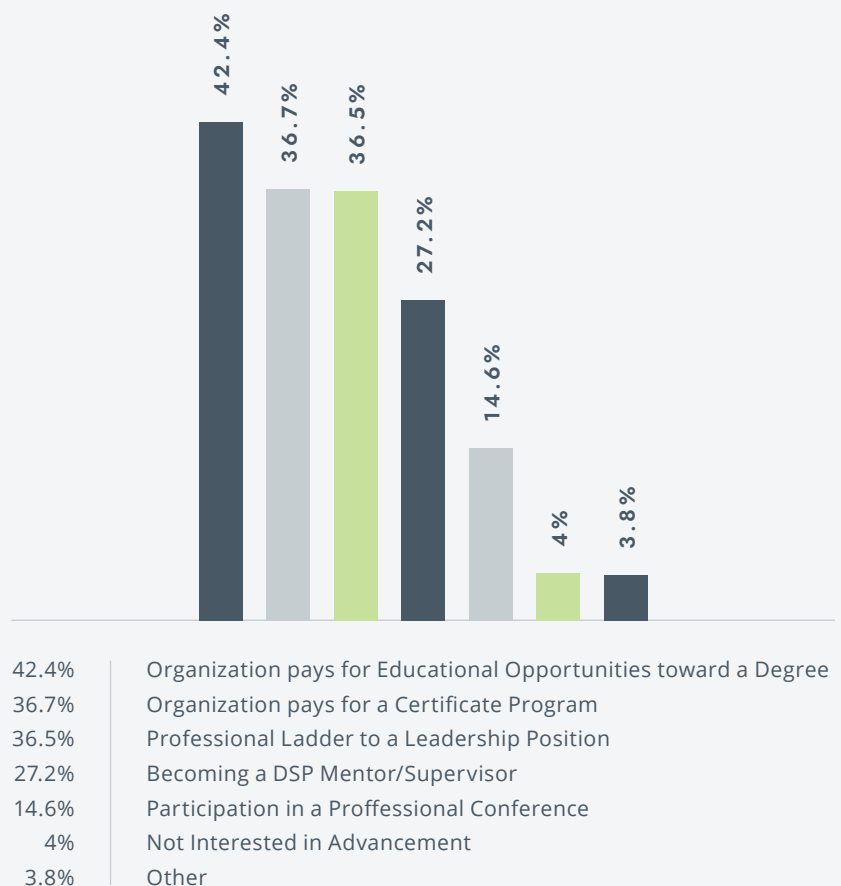
The Impact of Career Advancement Programs

+ DSPs were asked to choose which types of career advancement programs would be most impactful to them continuing to work as a DSP at their current organization.

The most popular choice for career advancement programs that would be most impactful to DSPs was organizational opportunities to pay for education toward a degree (**42.4%**). The second most popular choice was the organization paying for a certificate program (e.g., CNA) (**36.7%**), and the third most popular choice was a professional ladder to a leadership position in the company (**36.5%**).

A few of those DSPs who indicated “Not interested in advancement” were more likely to be more experienced DSPs (seven or more years) who were close to retirement age and therefore did not want to seek advancement.

QUESTION: WHICH CAREER ADVANCEMENT PROGRAMS WOULD BE MOST IMPACTFUL TO YOU CONTINUING TO WORK AS A DSP AT YOUR CURRENT ORGANIZATION? (SELECT ALL THAT APPLY.)



Respondents provided an array of “other” career advancement programs that would be impactful to them. Many of the DSPs who responded to the survey identified the need for ongoing, in-service, or on-the-job training as desirable career advancement opportunities:

“In-service training.”

“Computer training.”

“On-the-job training for the management positions.”

“Trainings to advance more to help people we support the right way.”

“Ongoing, in-house training for issues we may face (especially medical and behavioral).”

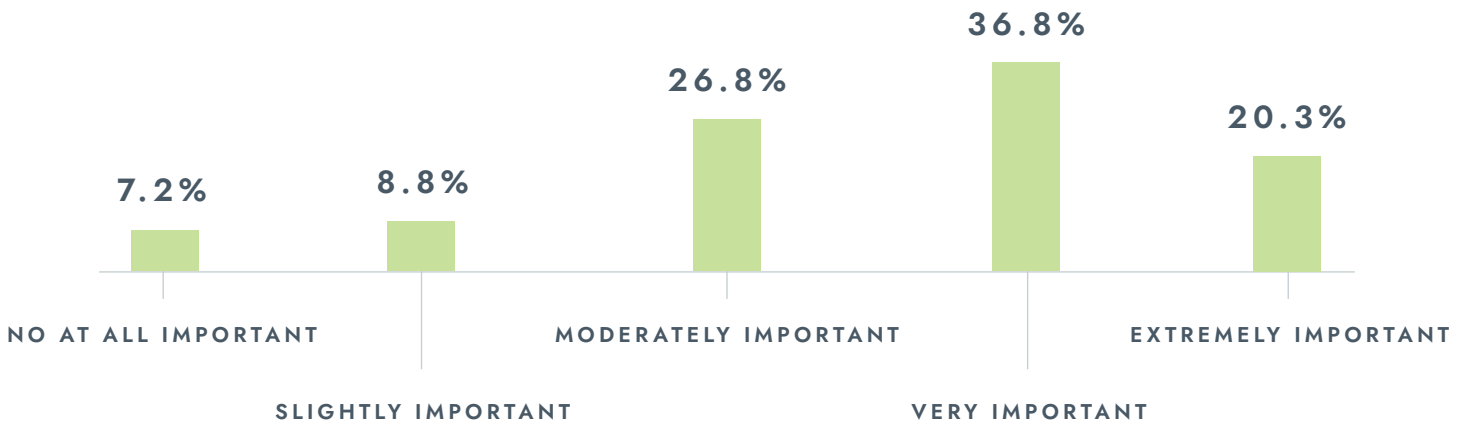
Organizational Satisfaction and Career Advancement Opportunities

- + When comparing DSPs who were satisfied with their organization vs. those who were dissatisfied, the satisfied DSPs were significantly more likely to report that becoming a mentor would be an impactful career advance program and encourage their work as a DSP at their current organization.

However, this was the only significant difference between satisfied and dissatisfied DSPs — there was no difference of opinion regarding the importance of other career advancement programs (paying toward an educational degree, paying for a certificate program, participation in professional conferences, or professional ladder to leadership positions.)

When asked how important it was that DSPs are involved in creating career advancement programs, **57.1%** said this was very or extremely important to them. DSPs who were satisfied with their organization overall were much more likely than dissatisfied DSPs to agree that involving DSPs in career advancement opportunities was important.

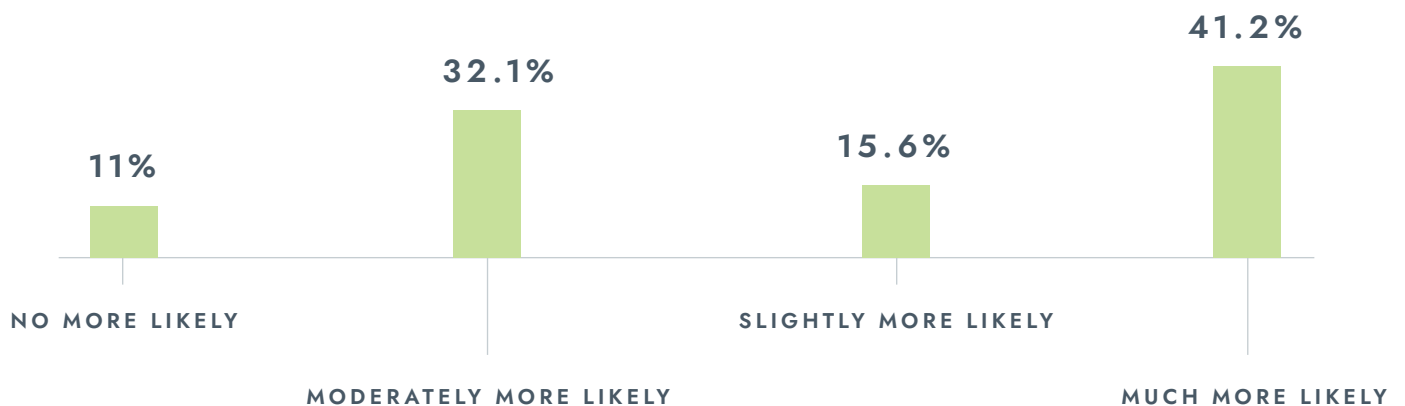
QUESTION: HOW IMPORTANT IS IT THAT DSP ARE INVOLVED IN CREATING CAREER ADVANCEMENT PROGRAMS AT YOUR CURRENT ORGANIZATION?



Career Opportunities and Retention

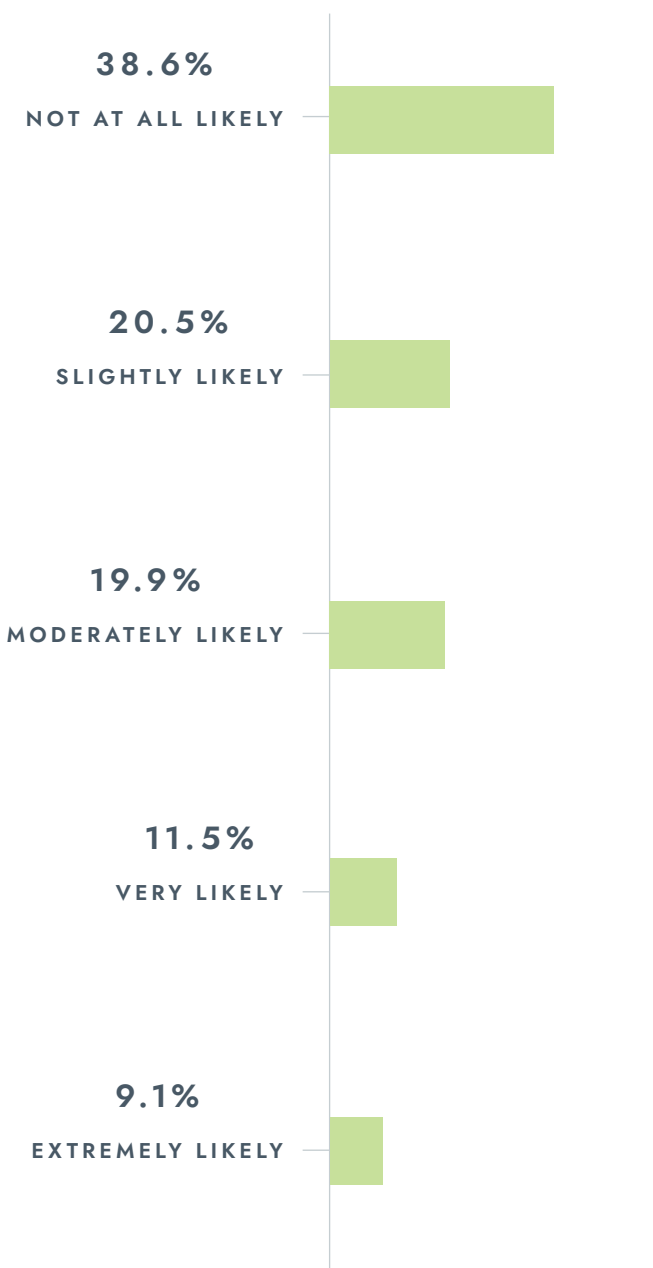
When asked how much more likely DSPs would be to stay at their current organizations if they provided strong career advancement programs, 41.2% said they would be much more likely to stay.

QUESTION: HOW MUCH MORE LIKELY WOULD YOU BE TO STAY AT YOUR ORGANIZATION IF YOUR ORGANIZATION PROVIDED STRONG CAREER ADVANCEMENT PROGRAMS?



Interestingly, if not provided with an opportunity to move into a position with more authority in the next one to two years, **38.6%** of DSPs said this would not likely affect the likelihood to leave their organizations. Only **20.6%** said they would be very or extremely likely to leave without these opportunities in the next one to two years.

QUESTION: IF YOU ARE NOT PROVIDED WITH AN OPPORTUNITY TO MOVE INTO A POSITION WITH MORE AUTHORITY IN THE NEXT ONE TO TWO YEARS, HOW LIKELY WOULD YOU BE TO LEAVE YOUR ORGANIZATION?



DSPs with one to six years of total experience were more likely to report that they would be more likely to stay at their current organization if provided the opportunity to move into a position of authority within the next one to two years. The same stood for DSPs who had between one and six years of experience at their current organization.

The survey analysis compared DSPs who were satisfied or dissatisfied with their organization’s appreciation and recognition efforts and how this impacted their views on career advancement.

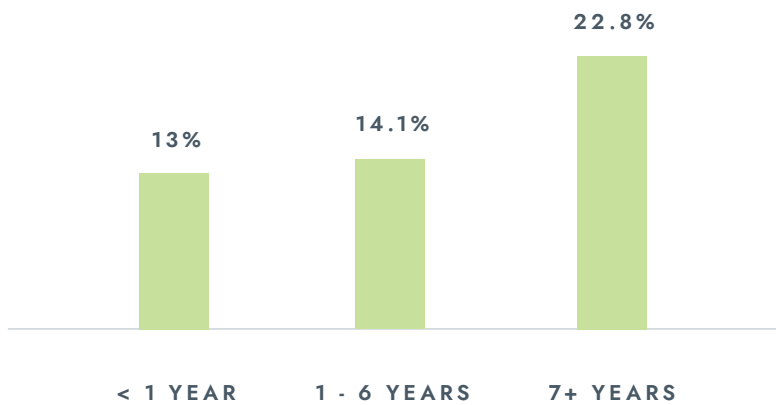
NOTABLY,
DSPs who were dissatisfied with their organization’s appreciation efforts were more likely to report that having their organization pay for a certificate program, like CNA certification, would be very impactful to continuing to work at their current organization.

Career Advancement and Years of Experience

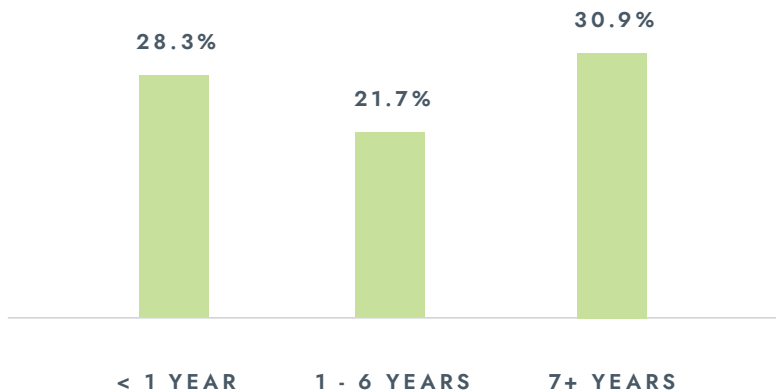
- + There were several notable differences between DSPs with differing years of experience in the field and the career advancement opportunities at their organizations.

DSPs with seven or more years of experience were more likely to report that their organization offers participation at professional conferences. These DSPs were also more likely to report that their organization offers a professional ladder to a leadership position in their company.

PERCENTAGE OF DSPS WHO REPORT THEIR ORGANIZATION OFFERS PARTICIPATION AT A PROFESSIONAL CONFERENCE, BY YEARS OF EXPERIENCE

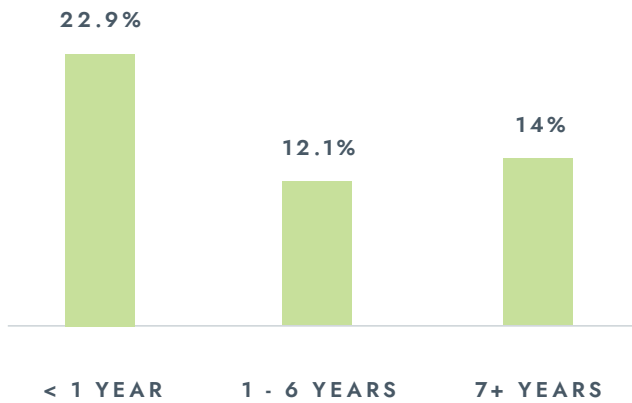


PERCENT OF DSPS WHO REPORT THEIR ORGANIZATION OFFERS A PROFESSIONAL LADDER TO A LEADERSHIP POSITION IN THEIR COMPANY, BY YEARS OF EXPERIENCE



DSPs with less than one year of tenure at their current organizations were more likely to report that they enjoy working at their organizations because of the robust career advancement opportunities.

PERCENTAGE OF DSPS WHO LIKE WORKING AT THEIR CURRENT ORGANIZATIONS BECAUSE OF THE ROBUST CAREER ADVANCEMENT OPPORTUNITIES, BY YEARS OF EXPERIENCE AT THEIR CURRENT ORGANIZATIONS.

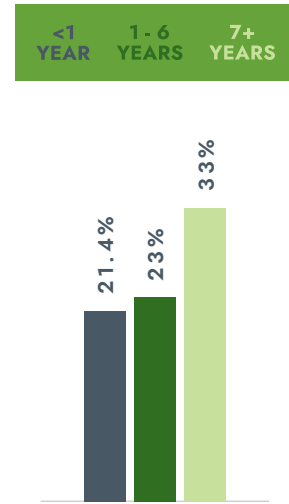


DSPs who had seven or more years of tenure at their current organizations were significantly more likely to report that their organizations pay for education toward a degree, provide opportunities for participation at professional conferences, and provide a professional ladder to leadership positions.

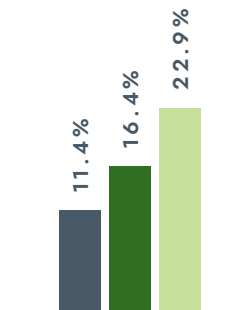
As mentioned previously, the availability of career advancement programs had a significant impact on the likelihood of DSPs with less tenure at their organization would stay at their jobs. DSPs with less than one year of tenure and DSPs with one to six years of tenure were significantly more likely to say they would stay with their organizations if provided with strong career advancement programs.

Additionally, DSPs with one to six years of tenure at their organization were significantly more likely to agree that they would leave their organizations if not provided the opportunity to move into a leadership position in the next one to two years.

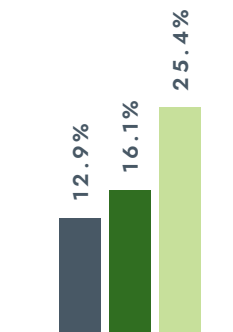
PERCENTAGE OF DSPS WHO REPORT THE FOLLOWING CAREER ADVANCEMENT OPPORTUNITIES, BY YEARS OF EXPERIENCE AT THEIR CURRENT ORGANIZATIONS



My Organization Provides a Professional Ladder to a Leadership Position.



My Organization Provides Opportunities to Participate in Professional Conferences.



My Organization Pays for Educational Opportunities toward a Degree.

Summary

- + The depth and breadth of the analysis available in this year's survey provides deeper understanding of the themes discovered in the previous DSP survey. This sample of DSPs offers organizations many lessons that can help inform DSP supervision best practices, appreciation and recognition efforts, and career advancement opportunities.

DSP Supervision

- + The majority of respondents in this survey reported that they were satisfied with their current supervisors. DSPs who were satisfied with their supervisors were significantly more likely to report that they enjoy working at their current organizations and were also more likely to report having a safe avenue to provide feedback to their supervisors.

However, while a large majority of DSPs reported that having a safe avenue to provide feedback to their supervisors was "very" or "extremely" important, a little over half reported actually having a current avenue to provide feedback. Organizations can take heed to ensure that their DSP staff has confidential or emotionally safe ways to provide feedback to their supervisors.

The survey also highlights the importance of having safety and camaraderie within the DSP-supervisor relationship, as DSPs who reported being satisfied with their supervisors were significantly more likely to report they felt comfortable talking with their supervisors about job stress as well as personal stress.

Appreciation and Recognition

- + Most commonly, organizations offered rewards to show appreciation and sought to offer public recognition in front of teammates or organizational leadership. However, overwhelmingly, DSPs who responded to this survey wanted (and most valued) private recognition provided directly by their supervisors. Again, this speaks to the importance of the DSP-supervisor relationship mentioned previously. DSPs also found professional development opportunities and opportunities for leadership or career advancement to be highly valuable forms of appreciation and recognition.

Unfortunately, appreciation and recognition efforts seemed to be lacking for many of the respondents. Over one-third of the DSPs in this survey said they feel like they are not appreciated for their work, with a smaller portion of the respondents saying their organizations did not do anything to show appreciation. The ability of organizations to show appreciation also seemed to wane significantly because of the COVID-19 pandemic.

The impact of organizational efforts to show appreciation seem to yield great results. DSPs who were satisfied with how their organizations showed support were significantly more likely to enjoy being with the people they support and feel like they were making a difference in their lives. These results highlight the importance of how feeling appreciated can trickle down to positively affect the lives of persons served.

DSPs who were satisfied with how their organizations showed support were happier with their organizations overall. The majority of respondents indicated that they would be "much more likely" to stay at their organizations if shown greater appreciation for their work. This supports themes from our previous DSP survey — that meaningful appreciation and recognition efforts can have a significant impact on your organization's DSP retention efforts.

Career Advancement Opportunities

- ✦ The most valuable career advancement opportunities to DSPs who responded to this survey included organizational opportunities to pay for education or certificate programs. Professional ladders to leadership positions were also highly valued. In addition to these opportunities, many DSPs also indicated in their comments that they desired ongoing, in-service, or on-the-job training as a career advancement opportunity.

These opportunities were somewhat reflected in what organizations were actually providing their DSPs. The majority reported that their organization offered becoming a DSP mentor or supervisor as a career advancement program, followed by a professional ladder to a leadership opportunity, and then paying for an educational program toward a degree. Those DSPs who were longest serving were significantly more likely to report that their organization offered professional ladders to leadership positions.

Similar to appreciation and recognition efforts, the actual availability of career advancement opportunities was lacking. Almost one-quarter of respondents said that their organizations did not offer any career advancement programs, with nearly one-third of DSPs who were dissatisfied with their organization reporting that there were no career advancement programs available to them. Overall satisfaction with organizational career advancement programs was lukewarm, with the majority saying they were neither satisfied nor dissatisfied with these programs.

The results of this survey deliver significant proof that providing robust career advancement opportunities can have several positive outcomes. In terms of retention, 40% of DSPs said they would be much more likely to stay at their organization if provided strong career advancement opportunities. This was much more significant for DSPs with one to six years of experience, who were much more likely to report that they would stay at their current organization if given these opportunities to advance in their career.



The profession of direct support in IDD services is critical to advancing the equity, inclusion, and human rights of people with disabilities. These individuals who give so much of their time and talent to improving the lives of those they support and upholding their dignity should be given our utmost respect.

Provide the best support and appreciation to your DSPs. To learn how Relias and ANCOR can help you support your DSPs, contact us today.

[LEARN MORE](#)

About Relias

- + **Relias** is a global software company that specializes in education and training solutions for healthcare and human service providers. For more than 11,000 organizations around the world, Relias continues to help its clients elevate the performance of teams to get better at maintaining compliance, developing staff, and promoting consistent, high quality care.

About ANCOR

- + The **American Network of Community Options and Resources (ANCOR)** is a national, nonprofit trade association representing more than 1,600 private community providers of services to people with disabilities. Our mission is to advance the ability of our members in supporting people with intellectual and developmental disabilities to fully participate in their communities.

About Hanover Research

- + **Hanover Research** provides high-quality, custom research and analytics through a cost-effective model that helps clients make informed decisions, identify and seize opportunities, and heighten their effectiveness.

2021 DSP Survey Questions

- + **How old are you? [Open-ended Numeric Response]**

- + **Are you currently working as a Direct Support Professional (DSP)?**
 - Yes
 - No

- + **In which state do you currently work as a Direct Support Professional (DSP)? [Answers from the United States only included]**

- + **What is the name of the organization where you work as a Direct Support Professional (DSP)? [open-ended response]**

- + **How long have you been working as a Direct Support Professional (DSP) at your current organization?**
 - Less than 1 full year
 - 1 to 2 years
 - 3 to 4 years
 - 5 to 6 years
 - 7 to 10 years
 - 11 to 15 years
 - 16 years or more

- + **For how many organizations have you been employed as a Direct Support Professional (DSP) since you began working as a Direct Support Professional (DSP)?**
 - 1
 - 2
 - 3
 - 4
 - 5 or more

- + **Thinking about all the organizations you have worked at as a Direct Support Professional (DSP) so far, what is the longest time you have worked at an organization?**
 - Less than 1 full year
 - 1 to 2 years
 - 3 to 4 years
 - 5 to 6 years
 - 7 to 10 years
 - 11 to 15 years
 - 16 years or more

Working Experience

The next questions will ask you about your experiences working as a Direct Support Professional (DSP).

+ Which of the following types of support do you provide as a Direct Support Professional (DSP)? Select all that apply.

Institutional Support (e.g., in an institutional residential setting)

Community Residential (e.g., support provided to individual in home owned by agency)

In-Home (e.g., support provided to individual in home where they live)

Non-Residential (e.g., day programs and community support programs provided outside the home)

Employment Support

Other (Please specify): _____

+ Which type of support do you provide the most as a Direct Support Professional (DSP)?

Institutional Support (e.g., in an institutional residential setting)

Community Residential (e.g., support provided to individual in home owned by agency)

In-Home (e.g., support provided to individual in home where they live)

Non-Residential (e.g., day programs and community support programs provided outside the home)

Employment Support

Other (Please specify): _____

+ How satisfied are you working as a Direct Support Professional (DSP) at your current organization?

Completely dissatisfied

Somewhat dissatisfied

Neither satisfied nor dissatisfied

Somewhat satisfied

Completely satisfied

+ Which of the following do you like about working as a Direct Support Professional (DSP) at your current organization? Select all that apply.

I enjoy being with the people I support

I make a difference in the lives of the people I support

I enjoy spending time with my co-workers

I am fairly compensated for my work

My job is easy

I receive a lot of support for my work

My work schedule is flexible and/or fits well with my other responsibilities

My organization offers robust career advancement programs (i.e., educational opportunities)
I feel appreciated and respected for my work
Other (Please specify): _____
I do not like anything about my job

+ Which of the following do you dislike about working as a Direct Support Professional (DSP) at your current organization? Select all that apply.

I feel like I am not making a difference in the lives of the people I support
I do not enjoy spending time with my co-workers
I feel like I am not appreciated for my work
I am not fairly compensated for my work
My job is too hard
I do not receive enough support for my work
My work schedule is not flexible and/or conflicts with my other responsibilities
I do not enjoy spending time with the people I support
COVID-19 has made my job significantly harder
Other (Please specify): _____
I do not dislike anything about my job

Supervisor Expectations

For the next set of questions, we are going to ask you about your expectations for a supervisor.

+ As a Direct Support Professional (DSP), which of the following attributes do you find most important in a supervisor? Select up to three (3).

Open and transparent communication surrounding important issues
Holds all staff accountable in an equal manner
Shows appreciation for a job well done
Shows respect for staff as an individual
Acts as a mentor
Has a positive attitude
Provides workplace support
Provides emotional support
Other (Please specify): _____

+ Which of the following attributes in a supervisor would most discourage you as a Direct Support Professional (DSP)? Select up to three (3).

- Lack of communication among supervisor and staff
- Condescending/speaks down to staff
- Make me feel unappreciated and unimportant
- Does not hold all staff equally accountable
- Quick to point out shortcomings or problems
- Holds a negative attitude
- Other (Please specify): _____

+ How important is having a safe platform to provide feedback about a supervisor to you?

- Not at all important
- Slightly important
- Moderately important
- Very important
- Extremely important

+ To what extent do you agree that you currently have a safe avenue to provide feedback about a supervisor?

- Strongly disagree
- Disagree
- Neither agree nor disagree
- Agree
- Strongly agree

Experience with Current Supervisor

Now, we are going to ask you about your experience with your current supervisor.

+ How satisfied are you with your current supervisor?

- Completely dissatisfied
- Somewhat dissatisfied
- Neither satisfied nor dissatisfied
- Somewhat satisfied
- Completely satisfied

+ How do you rate your current supervisor on the following attributes?

[Very Poor, Poor, Fair, Good, Excellent]

Open and transparent communication surrounding important issues

Holds all staff accountable in an equal manner

Shows appreciation for a job well done

Shows respect for staff as an individual

Acts as a mentor

Has a positive attitude

Provides workplace support

Provides emotional support

+ How comfortable are you talking with your current supervisor about the stress and challenges you face at your job?

Extremely uncomfortable

Somewhat uncomfortable

Neutral

Somewhat comfortable

Extremely comfortable

+ How comfortable are you talking with your supervisor about the stress and challenges you face in your personal life?

Extremely uncomfortable

Somewhat uncomfortable

Neutral

Somewhat comfortable

Extremely comfortable

Appreciation at Work

For the next set of questions, we are going to ask you about the appreciation you receive as a Direct Support Professional (DSP).

+ How important is receiving appreciation from the following individuals in encouraging you to work as Direct Support Professional (DSP) at your current organization? [Not at all, Slightly Important, Moderately Important, Very Important, Extremely Important]

Supervisor

Co-workers

CEO/Board of Directors

The people I support

+ How valuable are the following ways to show appreciation for your work as a Direct Support Professional (DSP)? [Not at all valuable, slightly valuable, moderately valuable, very valuable, extremely valuable]

Public recognition in front of my team

Public recognition in front of my organization/CEO

Private recognition directly from my supervisor

Offer a reward (e.g., gift cards)

Provide professional development opportunities

Provide new leadership/career opportunities

+ How satisfied are you with your organization at showing appreciation for your work?

Completely dissatisfied

Somewhat dissatisfied

Neither satisfied nor dissatisfied

Somewhat satisfied

Completely satisfied

+ Which of the following has your organization used to show appreciation for your work? Select all that apply.

Public recognition in front of my team

Public recognition in front of my organization/CEO

Private recognition directly from my supervisor

Offer a reward (e.g., gift cards)

Provide professional development opportunities

Provide new leadership/career opportunities

Other (Please specify): _____

My organization has not done anything to show appreciation for my work

+ How do you feel about your organization not taking action to show appreciation for your work? [open-ended response]

+ How much more likely would you be to stay at your organization if your organization showed greater appreciation for your work?

No more likely

Slightly more likely

Moderately more likely

Much more likely

Career Advancement

Now, we are going to ask you about the career advancement opportunities at your current organization.

+ How important is it that Direct Support Professionals (DSP) are involved in creating career advancement programs at your current organization?

- Not at all important
- Slightly important
- Moderately important
- Very important
- Extremely important

+ Which of the following career advancement programs would be most impactful to you continuing to work as a Direct Support Professional (DSP) at your current organization? Select up to two (2).

- Organization pays for educational opportunities toward a degree
- Organization pays for certificate program (e.g., CNA)
- Participation in a professional conference
- Professional ladder to a leadership position in my company
- Becoming a mentor/supervisor
- Other (Please specify): _____

+ How satisfied are you with the career advancement programs available at your current organization?

- Completely dissatisfied
- Somewhat dissatisfied
- Neither satisfied nor dissatisfied
- Somewhat satisfied
- Completely satisfied

+ Which of the following career advancement programs are available at your current organization? Select all that apply.

- Organization pays for educational opportunities toward a degree
- Organization pays for certificate program (e.g., CNA)
- Participation in a professional conference
- Professional ladder to a leadership position in my company
- Becoming a mentor/supervisor
- Other (Please specify): _____
- My current organization does not have any career advancement programs available Exclusive

+ How much more likely would you be to stay at your organization if your organization provided strong career advancement programs?

- No more likely
- Slightly more likely
- Moderately more likely
- Much more likely

+ If you are not provided with an opportunity to move into a position with more authority in the next 1 to 2 years, how likely would you be to leave your organization?

- Not at all likely
- Somewhat likely
- Moderately likely
- Very likely
- Extremely likely

Demographics

+ What year were you born? [Open-ended Numeric Response]

+ Which of the following best describes your race/ethnicity? Select all that apply.

- American Indian or Alaska Native
- Asian
- Black or African American
- Hispanic
- Native Hawaiian or Other Pacific Islander
- White or Caucasian
- Other (Please specify) _____
- Prefer not to say

+ How long have you been working as a Direct Support Professional (DSP)?

- Less than 1 full year
- 1 to 2 years
- 3 to 4 years
- 5 to 6 years
- 7 to 10 years
- 11 to 15 years
- 16 years or more

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